

Alaska State Legislature

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Legislative Budget and Audit Committee

DATE: February 23, 2005

TO: Legislative Budget and Audit
Committee Members

FROM: Senator Gene Therriault, Chair 
Legislative Budget & Audit Committee

RE: Alaska School District Cost Update by ISER

Attached for your review is the *School District Cost Study Update* recently completed by the Institute of Social and Economic Research (ISER), of the University of Alaska. Additional copies of this report, as well as the other reports cited in this memorandum, can be downloaded under the "publications" link at www.lba.legis.state.ak.us. A limited number of copies of the District Cost Update are also available in my office.

It is important to understand that the information contained in this report recommends modification to the distribution of K-12 funds, but does not suggest a level of funds that should be appropriated to the foundation formula.

BACKGROUND

The passage of Senate Bill 36, Ch. 38, SLA 1998 required the Department of Education and Early Development (DEED) to submit updated district cost factors to the Legislature by Jan. 15, 2001. Additionally, the DEED was required to monitor district cost factors and submit a report to the Legislature every other year beginning Jan. 2001.

The DEED attempted to use the existing cost factor methodology to update the cost factors, but the results were not supported by the underlying data. The McDowell Group reviewed the DEED's work and determined that the 1998 methodology was not usable. Subsequently, the DEED recommended to the Legislature that cost factors remain unchanged as adopted in AS 14.17.460 in 1998 and that a new cost model be developed.

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Funding was added to the FY 02 capital budget for the Legislative Budget and Audit Committee (LB&A) to contract for a new cost study, and the American Institutes for Research (AIR) was selected to develop new district cost factors. In January 2003 the AIR report was released and a joint hearing was held by the HESS Committees. With AIR principals in attendance at the hearing, Legislators and interested parties expressed concerns about the accuracy of the data and the appropriateness of the methodology used in the AIR report. Following the hearing, AIR continued to respond to the many questions and criticisms of their report, but offered no revisions.

In the Fall of 2003, the LB&A contracted with ISER to perform a peer review of the AIR study to determine: 1) if the methodology used by AIR was generally acceptable, 2) if there was anything unique to Alaska that would make the methodology inappropriate, and 3) what alternative methodologies would they suggest. In their January 29, 2004 report, ISER concluded that while the general methodology used was appropriate, it did not adequately address the issue of teacher turnover. Further, they questioned the estimation of energy costs, and in some areas, felt the documentation did not support AIR's findings.

In July of 2004, the LB&A contracted with ISER to update and modify the AIR School District Cost Study by updating certain data, revising the teacher compensation component, using actual rather than estimated energy costs, reviewing the travel cost index, and determining if the budget categories accurately reflect full costs of providing educational services. A working group made up of the Directors of the Finance and Audit Divisions, staff to the Chair and Vice-Chair of the LB&A, and Eddy Jeans with the DEED reviewed the draft report and suggested a number of format changes that have been incorporated in to the final report that was received on February 4.

AIR VS. ISER'S OBJECTIVES FOR THE TEACHER COMPONENT

The new cost differential for each school district, as proposed by ISER, is displayed on page 18 of the report. Using Anchorage as the base, ISER proposes all other district cost differentials be adjusted upward. It appears that ISER's change in the methodology for the teacher compensation component is the most significant contributor to these increases.

In the original AIR report the stated objective was to use "econometric models of school personnel labor markets to provide a basis for simulations of the compensation levels that would be required if all districts employed comparable teachers, school administrators, and classified personnel." They defined comparable as levels of experience, education and other demographic characteristics. The ISER report states that its objective is "to estimate the amount of funds that a district needs, relative to Anchorage, to recruit and retain certificated personnel of equivalent quality to Anchorage."

Whether or not any additional funding provided by the increase in the geographic cost factors will actually result in all school districts having equivalent personnel was not part of either study. As we consider and debate the new recommended geographic cost factors we may also want to consider a reporting or measurement mechanism to determine how successful the school districts are at consistently recruiting and retaining qualified personnel. Further discussion of ISER's revisions to the teacher compensation index is contained on pages 5-8 of the report.

ADDITIONAL ATTACHMENTS

Also attached are two schedules prepared by the DEED on 2/11. The first schedule depicts the impact of implementing the ISER recommended District Cost Factors with no additional state funding, which necessitates reducing the base student allocation (BSA) from \$4576 to \$4210. The second schedule shows what it would cost to keep the current BSA in place, thereby holding Anchorage "harmless" as the base.

attachments

| School District | Current FY06 State Aid Projection | ISER FY06 State Aid Projection | Prorated ISER compared to Current |
|--------------------------|--------------------------------------|-----------------------------------|--------------------------------------|
| Alaska Gateway | 4,915,667 | 5,455,206 | 539,539 |
| Aleutian Region | 1,059,727 | 1,078,918 | 19,191 |
| Aleutians East Borough | 3,501,788 | 4,698,506 | 1,196,718 |
| Anchorage | 223,154,797 | 198,812,382 | (24,342,415) |
| Annette Island | 1,398,131 | 1,934,713 | 536,582 |
| Bering Strait | 17,205,353 | 22,063,940 | 4,858,587 |
| Bristol Bay Borough | 1,239,140 | 1,385,589 | 146,449 |
| Chatham | 1,733,593 | 2,263,245 | 529,652 |
| Chugach | 1,905,637 | 1,923,254 | 17,617 |
| Copper River | 6,032,438 | 6,166,265 | 133,827 |
| Cordova | 3,087,845 | 3,206,871 | 119,026 |
| Craig | 3,698,050 | 3,859,836 | 161,786 |
| Delta/Greely | 8,942,900 | 9,065,822 | 122,922 |
| Denali Borough | 4,597,598 | 4,232,212 | (365,386) |
| Dillingham | 4,263,506 | 4,182,778 | (80,728) |
| Fairbanks N. Star Boroug | 72,823,842 | 67,409,766 | (5,414,076) |
| Galena | 16,058,992 | 14,910,119 | (1,148,873) |
| Haines Borough | 1,563,785 | 1,770,150 | 206,365 |
| Hoonah | 1,535,829 | 1,886,816 | 350,987 |
| Hydaburg | 767,366 | 894,455 | 127,089 |
| Iditarod Area | 4,427,089 | 4,801,001 | 373,912 |
| Juneau Borough | 23,648,457 | 24,900,688 | 1,252,231 |
| Kake | 1,190,539 | 1,589,826 | 399,287 |
| Kashunamiut | 2,546,629 | 2,816,520 | 269,891 |
| Kenai Peninsula Borough | 46,190,906 | 50,366,946 | 4,176,040 |
| Ketchikan Gateway Boro | 11,703,837 | 12,832,184 | 1,128,347 |
| Klawock | 1,331,394 | 1,501,335 | 169,941 |
| Kodiak Island Borough | 15,580,674 | 17,176,120 | 1,595,446 |
| Kuspuk | 4,610,680 | 5,273,409 | 662,729 |
| Lake & Peninsula Borou | 5,980,874 | 7,119,417 | 1,138,543 |
| Lower Kuskokwim | 39,975,145 | 40,661,632 | 686,487 |
| Lower Yukon | 18,120,223 | 22,725,118 | 4,604,895 |
| Mat-Su Borough | 83,064,699 | 80,056,285 | (3,008,414) |
| Nenana | 3,922,379 | 3,709,186 | (213,193) |
| Nome | 6,359,841 | 6,437,719 | 77,878 |
| North Slope Borough | 8,451,990 | 10,273,813 | 1,821,823 |
| Northwest Arctic Boroug | 22,227,553 | 24,312,483 | 2,084,930 |
| Pelican | 404,184 | 412,223 | 8,039 |
| Petersburg | 3,691,527 | 4,329,932 | 638,405 |
| Pribilof | 1,258,266 | 1,432,800 | 174,534 |
| Saint Mary's | 1,992,370 | 2,201,805 | 209,435 |
| Sitka Borough | 7,265,034 | 8,156,335 | 891,301 |
| Skagway | 710,547 | 649,998 | (60,549) |
| Southeast Island | 3,069,832 | 3,326,828 | 256,996 |
| Southwest Region | 6,817,409 | 7,618,802 | 801,393 |
| Tanana | 1,027,629 | 1,093,515 | 65,886 |
| Unalaska | 2,405,593 | 2,629,592 | 223,999 |
| Valdez | 3,684,508 | 3,564,944 | (119,564) |
| Wrangell | 2,276,815 | 2,464,852 | 188,037 |
| Yakutat | 991,431 | 1,221,978 | 230,547 |
| Yukon Flats | 4,617,236 | 5,139,786 | 522,550 |
| Yukon/Koyukuk | 11,059,848 | 11,205,461 | 145,613 |
| Yupitit | 4,225,753 | 4,678,419 | 452,666 |
| Mt. Edgecumbe High Scl | 1,842,250 | 2,101,462 | 259,212 |
| Other Contracts | 26,096,100 | 26,096,100 | - |
| Total | \$ 762,255,225 | \$ 762,079,357 | \$ (175,868) |

| School District | Existing | ISER Proposed | Current FY06 | ISER FY06 | ISER |
|---------------------------|----------|------------------|-------------------------|-------------------------|-------------------------|
| | | | State Aid Projection | State Aid Projection | compared to Existing |
| Alaska Gateway | 1.291 | 1.594 | 4,915,667 | 5,946,565 | 1,030,898 |
| Aleutian Region | 1.736 | 1.939 | 1,059,727 | 1,139,620 | 79,893 |
| Aleutians East Borough | 1.423 | 1.991 | 3,501,788 | 5,162,484 | 1,660,696 |
| Anchorage | 1.000 | 1.000 | 223,154,797 | 223,154,797 | 0 |
| Annette Island | 1.011 | 1.338 | 1,398,131 | 2,207,976 | 809,845 |
| Bering Strait | 1.525 | 1.998 | 17,205,353 | 24,565,824 | 7,360,471 |
| Bristol Bay Borough | 1.262 | 1.478 | 1,239,140 | 1,569,350 | 330,210 |
| Chatham | 1.120 | 1.576 | 1,733,593 | 2,469,691 | 736,098 |
| Chugach | 1.294 | 1.496 | 1,905,637 | 2,008,755 | 103,118 |
| Copper River | 1.176 | 1.316 | 6,032,438 | 6,717,655 | 685,217 |
| Cordova | 1.096 | 1.234 | 3,087,845 | 3,546,816 | 458,971 |
| Craig | 1.010 | 1.206 | 3,698,050 | 4,234,258 | 536,208 |
| Delta/Greely | 1.106 | 1.241 | 8,942,900 | 9,851,335 | 908,435 |
| Denali Borough | 1.313 | 1.332 | 4,597,598 | 4,648,156 | 50,558 |
| Dillingham | 1.254 | 1.346 | 4,263,506 | 4,617,228 | 353,722 |
| Fairbanks N. Star Borough | 1.039 | 1.070 | 72,823,842 | 75,592,037 | 2,768,195 |
| Galena | 1.348 | 1.391 | 16,058,992 | 16,124,857 | 65,865 |
| Haines Borough | 1.008 | 1.200 | 1,563,785 | 1,995,983 | 432,198 |
| Hoonah | 1.055 | 1.399 | 1,535,829 | 2,071,394 | 535,565 |
| Hydaburg | 1.085 | 1.504 | 767,366 | 971,372 | 204,006 |
| Iditarod Area | 1.470 | 1.846 | 4,427,089 | 5,063,528 | 636,439 |
| Juneau Borough | 1.005 | 1.145 | 23,648,457 | 28,026,102 | 4,377,645 |
| Kake | 1.025 | 1.459 | 1,190,539 | 1,743,462 | 552,923 |
| Kashunamiut | 1.389 | 1.619 | 2,546,629 | 3,173,988 | 627,359 |
| Kenai Peninsula Borough | 1.004 | 1.171 | 46,190,906 | 56,385,468 | 10,194,562 |
| Ketchikan Gateway Borough | 1.000 | 1.170 | 11,703,837 | 14,325,456 | 2,621,619 |
| Klawock | 1.017 | 1.302 | 1,331,394 | 1,655,315 | 323,921 |
| Kodiak Island Borough | 1.093 | 1.289 | 15,580,674 | 19,069,354 | 3,488,680 |
| Kuspuk | 1.434 | 1.734 | 4,610,680 | 5,839,545 | 1,228,865 |
| Lake & Peninsula Borough | 1.558 | 1.994 | 5,980,874 | 7,778,228 | 1,797,354 |
| Lower Kuskokwim | 1.491 | 1.663 | 39,975,145 | 44,785,881 | 4,810,736 |
| Lower Yukon | 1.438 | 1.861 | 18,120,223 | 25,265,422 | 7,145,199 |
| Mat-Su Borough | 1.010 | 1.070 | 83,064,699 | 88,345,178 | 5,280,479 |
| Nenana | 1.270 | 1.338 | 3,922,379 | 4,036,719 | 114,340 |
| Nome | 1.319 | 1.450 | 6,359,841 | 7,067,239 | 707,398 |
| North Slope Borough | 1.504 | 1.791 | 8,451,990 | 12,113,054 | 3,661,064 |
| Northwest Arctic Borough | 1.549 | 1.823 | 22,227,553 | 26,713,110 | 4,485,557 |
| Pelican | 1.290 | 1.477 | 404,184 | 428,734 | 24,550 |
| Petersburg | 1.000 | 1.244 | 3,691,527 | 4,794,664 | 1,103,137 |
| Pribilof | 1.419 | 1.691 | 1,258,266 | 1,604,227 | 345,961 |
| Saint Mary's | 1.351 | 1.624 | 1,992,370 | 2,394,123 | 401,753 |
| Sitka Borough | 1.000 | 1.195 | 7,265,034 | 9,106,793 | 1,841,759 |
| Skagway | 1.143 | 1.174 | 710,547 | 740,579 | 30,032 |
| Southeast Island | 1.124 | 1.403 | 3,069,832 | 3,548,052 | 478,220 |
| Southwest Region | 1.423 | 1.685 | 6,817,409 | 8,491,697 | 1,674,288 |
| Tanana | 1.496 | 1.786 | 1,027,629 | 1,192,986 | 165,357 |
| Unalaska | 1.245 | 1.441 | 2,405,593 | 2,988,572 | 582,979 |
| Valdez | 1.095 | 1.170 | 3,684,508 | 3,988,859 | 304,351 |
| Wrangell | 1.000 | 1.159 | 2,276,815 | 2,729,953 | 453,138 |
| Yakutat | 1.046 | 1.412 | 991,431 | 1,314,599 | 323,168 |
| Yukon Flats | 1.668 | 2.116 | 4,617,236 | 5,556,357 | 939,121 |
| Yukon/Koyukuk | 1.502 | 1.835 | 11,059,848 | 12,285,454 | 1,225,606 |
| Yup'it | 1.469 | 1.723 | 4,225,753 | 5,223,228 | 997,475 |
| Mt. Edgecumbe High School | 1.000 | 1.195 | 1,842,250 | 2,348,977 | 506,727 |
| Contracts | | | 26,096,100 | 26,096,100 | 0 |
| Total | | | \$ 762,255,225 | \$ 844,817,156 | \$ 82,561,931 |

Alaska School District Cost Study Update

January 31, 2005

Prepared for
Alaska Legislative Budget and Audit Committee

Prepared by
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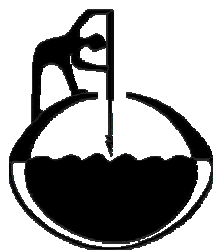


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EXECUTIVE SUMMARY

The Legislative Budget and Audit Committee of the Alaska Legislature has asked The Institute of Social and Economic Research (ISER) at the University of Alaska Anchorage to make certain changes and adjustments to the Geographic Cost of Education Index (GCEI) that the American Institutes for Research (AIR) constructed and reported on in *Alaska School District Cost Study* (January 2003). The requested changes address a number of the questions and criticisms that were raised by ISER in its review of the AIR study (*A Review of Alaska School District Cost Study*, January 29, 2004). The specific tasks included updating data sets, adjusting the index for actual energy costs, and reviewing travel and budget share assumptions. The most significant task was to address deficiencies in AIR's certificated personnel compensation component that had been identified in ISER's initial review. ISER was also asked to re-estimate the overall cost index, once other tasks were accomplished.

1. Data sets from the Alaska Department of Education and Early Development (DEED) used in the AIR study have been updated for us by DEED. In addition, we have incorporated community level data from the 2000 census, conducted a survey on the difficulty of filling teaching positions, and added data on travel costs from off-highway locations. These data are central to the estimation of certified personnel compensation used in the index computation. The documentation of data variables is included in the appendix.
2. We have reviewed the measurement and calculation of budget weights used in the calculation of the GCEI. Our earlier review had questioned the omission of special revenue funds in the calculation of budget weights. We agree that this omission is appropriate given the uncertainty surrounding the availability of these funds and the fact that the measurement of these funds is not subject to the same quality controls as the operating fund. We do think that using an average of fiscal years provides some additional stability to the budget weights and we use the average of FY2000 – FY2003 district operating revenue funds in the computation of revised indexes.
3. We were critical of AIR's estimation of the energy component of the GCEI and indicated that actual energy costs would be a better choice. We have made this change. This results in an average increase of 34 percent in the relative cost of energy and a 2.8 percent average increase in the GCEI.
4. In the course of our analysis we have identified a number of areas in which more information would lead to more precise estimates of regional educational cost differences. These include data relative to teacher training and qualifications (teacher quality measures), improved compensation measures, especially regarding benefits, market supply and demand conditions related to teacher and administrator recruitment, and information relating to teacher (and administrator) choices about employment opportunities. Some of these data should be captured on a regular basis, while other data may be appropriately captured on a project specific basis.

5. The travel component of the index was also reviewed. No specific changes were recommended at this time. We would note that the travel weight in the index is about five percent of the total weighting and that it would take fairly large changes in the relative cost of travel to make much difference in the GCEI. The EXCEL version of the index model that we have constructed does allow for variation of several travel assumptions, including per diem rates.

6. The most significant and challenging task was the estimation of teacher, or teacher/administrator compensation. Our review of AIR's estimates had raised a number of criticisms. Most of these related to technical issues of measurement error, model misspecification, and estimation error. Our concerns focused on turnover rates and the potential for significant qualitative differences in teachers across districts. We have attempted to address these concerns and have developed two sets of relative cost estimates for certificated personnel. One set deals with certified teachers only. The second looks at all certificated personnel (teachers and administrators). We then used these cost relatives to calculate two versions of the overall (GCEI) index. Our estimate for the GCEI using the "teachers only" estimate results in an average index about fifteen percent higher than the current index used in Alaska. The teacher/administrator version of the GCEI results in an index that averages about nineteen percent more than the current state index.

7. We were asked to convert AIR's index model written in Microsoft ACCESS to one written in Microsoft EXCEL. We have done this.

I. INTRODUCTION

The Legislative Budget and Audit Committee of the Alaska Legislature has asked The Institute of Social and Economic Research (ISER) at the University of Alaska Anchorage to make certain changes and adjustments to the Geographic Cost of Education Index (GCEI) that the American Institutes for Research (AIR) constructed and reported on in *Alaska School District Cost Study* (January 2003). The requested changes address a number of the questions and criticisms that were raised by ISER in its review of the AIR study (*A Review of Alaska School District Cost Study*, January 29, 2004). The specific tasks are contained in the scope of work and are shown here.

I-1. SCOPE OF WORK

1. Update Data Sets.

Update the “certified” data base of administrators and teachers for the years 2003, and 2004 if available. Also obtain DEED FY Budget Matrix Audits for years since the AIR study. These updates would need to be provided with DEED cooperation.

2. Revise Estimation of Certified Teacher Compensation Component Of Index.

Modify and update the teacher compensation model to address concerns addressed in the review, including turnover, income/experience interdependence, and measurement errors in market prices for teachers.

3. Adjust Index To Use Actual Energy Costs Rather Than Estimated Costs.

Update and re-compute the energy index and overall index using actual energy costs.

4. Review of Travel Cost Index Components.

Review per diem travel cost allowances and service call travel time computation, and re-compute the index components and overall index if per diem costs or service travel costs are modified.

5. Review Definition and Measurement of Budget Categories.

Review the definition and measurement of budget categories used in the construction of the overall index. Determine if budget categories as presently defined accurately reflect full costs of providing educational services. Incorporate any changes into the re-computation of index components and the overall index.

6. Suggestions Regarding Collection of New or Additional Data for Future Index Estimation.

Make recommendations regarding modifications to, or additions to, data that are either presently collected or need to be collected to facilitate periodic updating of the index.

7. Provide Results In Spread Sheet Format.

Provide data sets and index computations in spread sheet (Excel) format.

I-2. SUMMARY OF NOTATION

Before turning to the specific tasks we restate the index number formula that is used in the calculation of the index, and explain the notation and variable names, etc. We attempt to use the same notation that was used by AIR where possible. The index employed is referred to as a Törnqvist index number. In general terms, it is an index of cost relatives between two places, exponentially weighted by the average of budget shares in the two places. The formula for the index, as used in this study, is as follows. Elements of the equation are explained below.

$$(1) \quad NDX_j = \prod_i \frac{(P_{ij})^{(BS_{ij} + BS_{iAnch})/2}}{(P_{iAnch})}$$

NDX_j = overall index of relative costs of District j compared to Anchorage. This is the estimate of the geographic cost difference between the “jth” district and Anchorage. The index is based on twelve sub-components of overall costs, as shown below (administration, classified employees, teachers, energy costs, etc.). NDX_j is what AIR referred to as the “Superlative” index for a given district.

\prod = a multiplication operator that says multiply each of the 12 components (e.g., sub-component 1 X sub-component 2 X - - - X sub-component 12).

The “cost” relatives are (P_{ij}/P_{iAnch}) . In other words, the cost relative is the cost of a specific component (the i^{th} component, e.g., a “comparable” teacher) in the j^{th} district (P_{ij}), divided by the cost of the same component in the Anchorage district (P_{iAnch}). Anchorage is the reference district. The choice of reference district is arbitrary and does not affect the relative regional differences.

BS_{ij} = budget share accounted for by the i^{th} item in the total budget of district j . This can also be stated as BS_{ij}/BS_j , where BS_j is the total budget for the j^{th} district. BS_{iAnch} = the comparable budget share for Anchorage.

j = the j^{th} school district, $j = 2, \dots, 56$ (Note: there are no districts 26 or 41; Anchorage = 5).

i = the i^{th} expenditure category in the overall index ($i = 1, \dots, 12$). The categories and shorthand (variable) name for each category are provided here. We have retained the index component definitions and variable names used in the AIR study (*Alaska School District Cost Study: Updating the SGCEI in Access Handbook*, p. 11.)

| Category Number | Expenditure Category | Variable Name |
|-----------------|---|---------------|
| $i = 1$ | Administrators | ADMIN |
| $i = 2$ | Certified teachers | TCHR |
| $i = 3$ | Classified employees | CLASS |
| $i = 4$ | Travel, teacher from school to district office | PD1 |
| $i = 5$ | Travel, teacher from district office to Anchorage | PD2 |
| $i = 6$ | Travel, school admin from schools to dist. office | PD3 |
| $i = 7$ | Travel, superintendent, dist. off to Anchorage | PD5 |
| $i = 8$ | Travel, district admin. to schools | SO1 |
| $i = 9$ | Travel, Maintenance from district off or center of commerce | MT1 |
| $i = 10$ | Energy, actual costs | ENERGY |
| $i = 11$ | Goods: Paper, cost plus shipping | PAPER |
| $i = 12$ | Goods: Window, cost plus shipping | WINDOWS |

The budget shares are the weights used in the index. As can be seen from the index equation, the average of the reference district and the Anchorage district is used to weight the relative importance of each cost relative in the computation of the index.

In summary, the overall index is simply the product of the twelve sub-component indexes. Each sub-component index is the expenditure category “cost relative” raised to the exponent (average of budget shares for Anchorage and the given district).

Our criticisms and observations regarding the AIR index addressed both measures of the cost relatives and computation of budget shares. The tasks addressed in ISER’s work attempt to address the most serious flaws.

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II. REPORT ON THE SPECIFIC TASKS.

We could not have done what we did without the thorough and timely assistance of many individuals. Heidi Goshko, of the Alaska Department of Education and Early Development's (DEED) Assessment and Accountability division ran the data set on certificated personnel and provided assistance in interpreting it. Eddy Jeans and Elizabeth Sweeney in DEED's School Finance and Facilities unit provided the audited district budget data and revenue source data used in our analysis, as well as extremely helpful insights into school funding. Patricia DeRoche of ISER contacted all school districts to conduct our survey on hiring issues faced by districts.

In section II, we describe and discuss what we have done with respect to each of the seven tasks shown in the scope of work.

II-1. UPDATE DATA SETS.

We have obtained, from the DEED, the audited district budget reports for each of the fifty-three districts for the fiscal years FY2000 through FY 2003. These are used in the computation of the budget shares that serve as the weights in the index referenced above. These are discussed more fully below. We have also been provided with files containing certified personnel data for FY1999 through FY2004. These data provide a significant portion of the data used in the estimation of teacher compensation "cost relatives" used in the calculation of the geographic cost index. The data include information regarding compensation, qualifications, experience, teaching assignment, gender, ethnicity, longevity, and other characteristics. We have also collected additional information from school districts regarding the degree of difficulty in filling vacant positions. These data are described more fully in Section II-2 and Appendix III. We have also supplemented data on travel costs from off-highway community schools. Data from the 2000 U.S. Decennial Census regarding community and school district characteristics have also been incorporated. The documentation of data variables is also included in the appendix.

II-2. REVISE ESTIMATION OF CERTIFIED TEACHER COMPENSATION COMPONENT OF INDEX

Our analysis of AIR's estimation of teacher compensation raised a number of concerns. First, we were critical of the construction of the comparative wage index and its use in estimating personnel cost relatives, particularly in the teacher compensation equation. The estimates of teacher and administrator-teacher compensation that we have developed do not make use of such an index. Secondly, we raised a number of questions regarding the specification and estimation of the equation used to estimate teacher compensation. At least some of those concerns also applied to the administrator compensation equation as well. Our concerns related to turnover rates,

and longevity and experience levels. Also, the fact that observed salaries do not necessarily reflect market clearing wages introduced additional errors in the AIR estimates, including the possibility of qualitative differences in personnel.

In the present analysis, the objective is to estimate the amount of funds that a district needs, relative to Anchorage, to recruit and retain certificated personnel of equivalent quality to Anchorage. Alaska school districts compete with each other for the same pool of individuals with the qualifications to serve as teachers and administrators. They also compete for these individuals to some extent with employers outside school districts and with school districts in other states. Since our concern is with the *relative* success of different Alaska districts compared to each other, however, the primary focus of the analysis is on competition among school districts within the state. Consequently, accurate estimates of the required personnel differentials involve modeling how this competition plays out in job markets for teachers and administrators.

Economists conceptualize markets in terms of supply and demand. The demand relationship models decisions of buyers; supply models decisions of sellers. The equilibrium market price is the price that balances supply and demand. If conditions change so that buyers have more purchasing power, competition among them will tend to bid up the market price until a new equilibrium is reached. The market price could also go up if conditions change so that fewer sellers want to supply that particular market. Identifying the influence of any factor on observed market prices requires an ability to distinguish effects of supply from effects of demand.

For teacher job markets, buyers are school districts seeking to employ teachers, while sellers are individuals seeking employment in these districts. Prices are salaries offered to and accepted by personnel. Teachers may have similar qualifications, but not identical. Each teacher has some unique qualities that make him or her relatively more or less suited to a given job. A job may be similar to another with the same description but located in a different place, but is likewise not identical. These differences provide for a market outcome that matches individuals to districts at somewhat different salaries, even though all districts are competing for the same personnel pool.

Although observed market prices balance supply and demand in most markets, this does not occur in all markets at all times. In particular, observed teacher salaries in a given district may not always balance supply and demand for that district. Some districts may have difficulty filling all positions, while others may find themselves with many qualified applicants for each job opening (queuing). If this is the case, then estimating cost differentials based on the assumption that observed salaries are market equilibrium prices will produce erroneous results.

If districts differ significantly in the degree of queuing or the percentage of hard-to-fill positions, then it is likely that districts with queues will be able to hire and retain better-quality teachers than districts that have difficulty filling positions. The ability of districts with job queues to select for quality results in overall disparities in instructional quality between districts with job queues and those without them. This interaction of quality and queuing exacerbates the errors produced by calculating cost differentials based on market prices. Whether differences among districts in the degree of queuing are

significant is an empirical question that needs to be answered before one can determine that it is necessary to adjust the analysis.

The AIR study estimated salary differentials for districts based on the assumption that the observed salary for a teacher, after controlling for individual demographic characteristics, education, experience, and job type, depended on variables measuring the desirability of working and living in the district. Since it modeled teacher preferences, and included no information on district purchasing power, they estimated a supply equation for the teacher job market. Our method corrects for three critical errors embedded in the AIR approach.

First, unlike the AIR study, we account for the influence of demand factors on the market. Districts that have more purchasing power from the current foundation funding formula and from local financial resources can afford to pay teachers more than districts with fewer resources. Ignoring the effect on salaries of differences in purchasing power confounds demand factors with district characteristics supposedly measuring the desirability of working and living in the district.

Second, unlike the AIR study, we address explicitly the possibility of supply-demand imbalances among districts that result in queuing for jobs and in difficult-to-fill positions. We conducted a survey of district personnel officers in order to ascertain differences in their perception of the difficulty of filling teaching positions and of obtaining their preferred choice of job applicants. The survey results indeed show significant disparities across districts. We add variables derived from the survey to adjust the market supply equation for discrepancies between observed market salaries and those that would balance supply and demand.

Third, we address the potential for quality disparities introduced by observed queuing in some districts. These quality differences are not observed in measured teacher characteristics such as degrees earned, age, and experience. Nevertheless, the existence of significant queues in some districts, but not others, results in a situation where observed salary differentials among districts do not measure the cost differential of hiring teachers of equivalent qualifications. The salary differentials of teachers in high-queue districts may in fact be unrelated to cost differentials needed to give districts without queues equivalent purchasing power in the marketplace. Instead of trying to estimate a supply equation based on the effect of district characteristics on salaries, we instead estimate the effect of district characteristics on teacher decisions to stay or move from a current job. Since the supply equation models individual teacher job choices rather than salaries, it is less subject to confounding of salary differences with teacher quality differences.

In addition to these three methodological improvements, our method improves on the AIR approach in an additional important way by analyzing the effect of community differences on teacher supply decisions. The AIR study used only district-level data on population and geographic characteristics of work sites around the state. This may make sense superficially, because salary decisions are often made at the district level. However, teachers decide to accept jobs offered in schools in particular communities within districts. The variation in community characteristics is much greater than that of districts as a whole. For example, a district like the Kenai Peninsula Borough School

District has remote rural villages like Tyonek as well as urbanized areas like Kenai and Soldotna. Many rural districts have headquarters in regional centers that offer substantially different working environments from the districts' small villages. Using community level data within a model of individual job choice allows us to estimate much more precisely how teacher preferences influence the ability of districts to retain and hire staff. District differentials are easily constructed by taking weighted averages of estimated community differentials for the communities that each district serves.

Finally, we note that our methodology allows us to estimate cost relatives for either teachers or all certificated personnel (teachers and certificated administrators). Our review of AIR's personnel estimates focused on teachers, and to a lesser extent, on administrators. Our analysis of the certificated personnel data set in the current study indicated that administrator cost relatives in the AIR study may also have been in error. Since the supply side of the model that we have developed is conceptually applicable to administrators as well as teachers (we observe that a significant proportion of administrators in the data set are former teachers in the data set), we have developed two sets of cost relatives. The first is limited to teachers only. The second combines teachers and administrators. Appendix II-2 describes the technical details of the estimation of cost differentials for certificated personnel.

Table II-1 (page 9) shows the estimated cost relatives. As discussed above and in Appendix II-2, two alternative estimating methodologies have been used.

The first (survival equation approach) focuses on the ability of the district to retain teachers that are already employed. The second ("move" equation approach) concentrates on the ability of the district to attract or hire new people. Thus, the two approaches address separate aspects of the staffing task. It is our judgment that the average of the two cost relatives is more representative of the overall figure than either one separately. Alternatively stated, both equations bring information to bear on the staffing problem and the combined information is preferable to either approach alone.

Table II-1 shows cost relatives for both teachers and teachers plus administrators (all persons). Again, combining the information from the two equation approaches is preferable to choosing one or the other. Note that Table II-1 shows the cost relatives for teachers (or teachers/administrators) and not the overall cost index. These cost relatives are incorporated into the computation of the overall index in Section III.

Table II-1. Estimated Certificated Personnel Cost Relatives

| DISTRICT NAME | DISTRICT NUMBER | (1) | (2) | (3) | (4) | (5) | (6) |
|--------------------------------|-----------------|---|---|-----------------------|---|--|-----------------------|
| | | APX II-2-4 TEACHER SURVIVAL EQUATION | APX II-2-7 TEACHER, LAST 2 MOVES EQUATION | AVERAGE OF (1)+(2) | APX II-2-3 ALL PERSONS SURVIVAL EQUATION | APX II-2-6 ALL PERSONS LAST TWO MOVES | AVERAGE OF (4)+(5) |
| DENALI BOROUGH SCHOOL DISTRICT | 2 | 1.292 | 1.129 | 1.211 | 1.299 | 1.146 | 1.222 |
| ALASKA GATEWAY SCHOOL DISTRICT | 3 | 1.485 | 1.235 | 1.360 | 1.476 | 1.248 | 1.362 |
| ALEUTIAN REGION SCHOOL DIST | 4 | 1.620 | 1.326 | 1.473 | 1.576 | 1.374 | 1.475 |
| ANCHORAGE SCHOOL DISTRICT | 5 | 1.000 | 1.000 | 1.000 | 1.000 | 1.000 | 1.000 |
| ANNETTE ISLAND SCHOOL DISTRICT | 6 | 1.514 | 1.210 | 1.362 | 1.505 | 1.286 | 1.396 |
| BERING STRAIT SCHOOL DISTRICT | 7 | 1.830 | 1.521 | 1.676 | 1.803 | 1.543 | 1.673 |
| BRISTOL BAY BOROUGH SCH DIST | 8 | 1.485 | 1.344 | 1.415 | 1.463 | 1.312 | 1.388 |
| CHATHAM REGION SCHOOLS | 9 | 1.491 | 1.257 | 1.374 | 1.495 | 1.298 | 1.397 |
| CHUGACH SCHOOL DISTRICT | 10 | 1.263 | 1.097 | 1.180 | 1.258 | 1.103 | 1.180 |
| COPPER RIVER SCHOOL DISTRICT | 11 | 1.393 | 1.197 | 1.295 | 1.390 | 1.222 | 1.306 |
| CORDOVA CITY SCHOOL DISTRICT | 12 | 1.244 | 1.177 | 1.210 | 1.258 | 1.239 | 1.249 |
| CRAIG CITY SCHOOL DISTRICT | 13 | 1.226 | 1.140 | 1.183 | 1.225 | 1.177 | 1.201 |
| DELTA GREELY SCHOOL DISTRICT | 14 | 1.337 | 1.137 | 1.237 | 1.336 | 1.151 | 1.244 |
| DILLINGHAM CITY SCHOOL DIST | 15 | 1.475 | 1.230 | 1.352 | 1.474 | 1.258 | 1.366 |
| FAIRBANKS NORTH STAR BORO S/D | 16 | 1.047 | 1.019 | 1.033 | 1.074 | 1.029 | 1.051 |
| GALENA CITY SCHOOL DISTRICT | 17 | 1.527 | 1.277 | 1.402 | 1.513 | 1.284 | 1.398 |
| HAINES BOROUGH SCHOOL DISTRICT | 18 | 1.282 | 1.053 | 1.167 | 1.283 | 1.106 | 1.194 |
| HOONAH CITY SCHOOL DISTRICT | 19 | 1.541 | 1.238 | 1.389 | 1.518 | 1.276 | 1.397 |
| HYDABURG CITY SCHOOL DISTRICT | 20 | 1.693 | 1.268 | 1.480 | 1.665 | 1.330 | 1.498 |
| IDITAROD AREA SCHOOL DISTRICT | 21 | 1.768 | 1.407 | 1.588 | 1.699 | 1.414 | 1.557 |
| JUNEAU BOROUGH SCHOOLS | 22 | 1.158 | 1.171 | 1.165 | 1.171 | 1.188 | 1.180 |
| KAKE CITY SCHOOL DISTRICT | 23 | 1.564 | 1.251 | 1.407 | 1.550 | 1.337 | 1.443 |
| KENAI PENINSULA BOROUGH SCHS | 24 | 1.173 | 1.121 | 1.147 | 1.177 | 1.141 | 1.159 |
| KETCHIKAN GATEWAY BOROUGH S.D. | 25 | 1.198 | 1.152 | 1.175 | 1.213 | 1.196 | 1.204 |
| KLAWOCK CITY SCHOOL DISTRICT | 27 | 1.465 | 1.203 | 1.334 | 1.446 | 1.236 | 1.341 |
| KODIAK ISLAND BOROUGH SCH DIST | 28 | 1.299 | 1.191 | 1.245 | 1.297 | 1.232 | 1.264 |
| KUSPUK SCHOOL DISTRICT | 29 | 1.747 | 1.437 | 1.592 | 1.709 | 1.456 | 1.583 |
| LAKE AND PENINSULA SCHOOL DIST | 30 | 1.652 | 1.357 | 1.505 | 1.608 | 1.380 | 1.494 |
| LOWER KUSKOKWIM SCHOOL DIST | 31 | 1.639 | 1.456 | 1.548 | 1.615 | 1.459 | 1.537 |
| LOWER YUKON SCHOOL DISTRICT | 32 | 1.796 | 1.529 | 1.663 | 1.770 | 1.541 | 1.655 |
| MATANUSKA-SUSITNA BOROUGH SCHS | 33 | 1.123 | 1.037 | 1.080 | 1.122 | 1.046 | 1.084 |
| NENANA CITY SCHOOL DISTRICT | 34 | 1.543 | 1.197 | 1.370 | 1.534 | 1.220 | 1.377 |
| NOME CITY SCHOOL DISTRICT | 35 | 1.511 | 1.366 | 1.438 | 1.500 | 1.365 | 1.432 |
| NORTH SLOPE BOROUGH SCH DIST | 36 | 1.764 | 1.507 | 1.636 | 1.761 | 1.558 | 1.660 |
| NORTHWEST ARCTIC SCHOOL DIST | 37 | 1.753 | 1.462 | 1.607 | 1.734 | 1.468 | 1.601 |
| PELICAN CITY SCHOOL DISTRICT | 38 | 1.344 | 1.171 | 1.257 | 1.344 | 1.224 | 1.284 |
| PETERSBURG CITY SCHOOL DIST | 39 | 1.248 | 1.186 | 1.217 | 1.259 | 1.241 | 1.250 |
| PRIBILOF ISLAND SCHOOL DIST | 40 | 1.771 | 1.356 | 1.563 | 1.751 | 1.404 | 1.578 |
| SITKA BOROUGH SCHOOL DISTRICT | 42 | 1.268 | 1.188 | 1.228 | 1.269 | 1.203 | 1.236 |
| SKAGWAY CITY SCHOOL DISTRICT | 43 | 1.241 | 1.037 | 1.139 | 1.246 | 1.097 | 1.171 |
| SOUTHEAST ISLAND SCHOOL DIST | 44 | 1.335 | 1.191 | 1.263 | 1.334 | 1.246 | 1.290 |
| SOUTHWEST REGION SCHOOL DIST | 45 | 1.775 | 1.388 | 1.582 | 1.720 | 1.416 | 1.568 |
| SAINT MARYS CITY SCHOOL DIST | 46 | 1.651 | 1.409 | 1.530 | 1.644 | 1.425 | 1.535 |
| UNALASKA CITY SCHOOL DISTRICT | 47 | 1.503 | 1.347 | 1.425 | 1.495 | 1.422 | 1.458 |
| VALDEZ CITY SCHOOL DISTRICT | 48 | 1.233 | 1.037 | 1.135 | 1.246 | 1.078 | 1.162 |
| WRANGELL CITY SCHOOL DISTRICT | 49 | 1.250 | 1.156 | 1.203 | 1.251 | 1.162 | 1.206 |
| YAKUTAT CITY SCHOOL DISTRICT | 50 | 1.320 | 1.164 | 1.242 | 1.332 | 1.200 | 1.266 |
| YUKON FLATS SCHOOL DISTRICT | 51 | 1.863 | 1.427 | 1.645 | 1.832 | 1.469 | 1.651 |
| YUKON KOYUKUK SCHOOL DISTRICT | 52 | 1.756 | 1.331 | 1.543 | 1.689 | 1.312 | 1.501 |
| TANANA CITY SCHOOL DISTRICT | 53 | 1.823 | 1.376 | 1.599 | 1.783 | 1.393 | 1.588 |
| YUPIIT SCHOOL DISTRICT | 54 | 1.827 | 1.530 | 1.679 | 1.799 | 1.539 | 1.669 |
| KASHUNAMIUT SCHOOL DISTRICT | 55 | 1.766 | 1.505 | 1.636 | 1.750 | 1.537 | 1.643 |
| ALEUTIANS EAST BOROUGH SCH DIS | 56 | 1.785 | 1.342 | 1.564 | 1.747 | 1.375 | 1.561 |

SOURCE: COMPUTED BY ISER, BASED ON THE APPENDIX EQUATION IDENTIFIED IN THE COLUMN HEADING.

II-3. ADJUST INDEX TO USE ACTUAL ENERGY COSTS RATHER THAN ESTIMATED COSTS.

Our review of the AIR study was critical of the methodology used to estimate energy costs and the application of the methodology. These problems led to energy cost estimates that were often substantially in error when compared to actual energy costs. As a consequence of these problems ISER suggested that the energy cost component of the index be computed using actual cost data rather than the flawed estimated cost data.

To do this, we have computed, for each district, energy cost per student. The measure of energy costs that we have used is the sum of “energy” cells described in the AIR budget matrix (Vol. II, Appendix I, pp. 111-113). In essence, the cells in the matrix labeled “energy” have been summed to provide a measure of total energy cost. We have done this for the four fiscal years for which we have data (FY2000 - FY2003).

The total energy cost for a given district is then divided by the district’s Average Daily Membership (ADM) figure for the same fiscal year. This results in a figure that represents the “dollars per student” spent on energy. This figure, divided by the comparable Anchorage figure, is the energy cost relative, or relative cost of energy per student, between the district in question and Anchorage, i.e., $(P_{\text{energy}j})/(P_{\text{energyAnchorage}})$.

The actual cost relatives for energy for each fiscal year are shown in Appendix Table II-3-1 in Appendix II-3 (page 37). The table also includes AIR’s cost relatives based on their energy forecasting model. As can be seen, there are substantial differences in most instances, and in general the AIR figure underestimates the actual cost.

We have also calculated the superlative (or overall) index using AIR’s original data, and then AIR’s data except for actual energy cost relatives. These results are shown in Appendix Table II-3-2 (page 38). For most districts, the overall index increases when actual energy costs are used. The largest increase was about thirteen percent. In a few instances the index decreased, with the largest drop being a little over four percent. These comparisons give a general idea of the impact of including actual energy costs.

II-4. REVIEW OF TRAVEL COST INDEX COMPONENTS.

Our criticism of the travel cost component of the index related primarily to lack of transparency in how the index was calculated. We noted that per diem rates varied depending on the type of travel, but that this was not documented. It appears that these rates were determined in consultation with the Technical Working Group and we do not have any reason to question their decision. However, the spreadsheet version of the model that we have constructed easily allows for substitution of other values if deemed appropriate. There was also a question regarding computation of maintenance travel, related to whether or not round-trip or one-way travel time was the appropriate measure. We have talked to a few firms that make service calls to remote areas of the state. Most indicate that round-trip, rather than one-way travel time would be used in computing service call costs. However, this practice may be dependent on who the customer is. At this point we have not made any adjustment to the model.

II-5. REVIEW DEFINITION AND MEASUREMENT OF BUDGET CATEGORIES.

The computation of budget shares is an important issue since the budget shares determine the relative weight applied to specific components of the overall index. AIR included both the operating fund and special revenue funds matrixes in their report, but did not use the special revenues fund matrix in their computations. Our review also was unable to replicate the budget shares calculated by AIR, although the differences were small. After re-reviewing the computations provided to us by AIR, we found a minor programming error in their calculations. When this was corrected, the expected results were obtained.

The FY 2000 – FY2003 budget reports from DEED, for each of the fifty-three districts, have been reviewed. We have calculated the operating fund budget shares for each year and compared shares on a year by year basis. It is clear that there is year to year variation, but in almost all instances the variation, within a given district, is quite small. Generally, the larger the district, the smaller is the annual variation in budget shares. Also, the greater the importance of an item in the overall budget, the smaller the annual variation. Inspection of the data also indicates, as expected, substantial variation between districts. Budget share data were also reviewed for trends within specific components. Relatively few trends, either within specific components or between components were observed and these did not appear to be significant.

Our review of AIR's report also questioned the exclusion of special revenue funds in the calculation of budget share weights. Special revenue funds include a wide array of revenue sources including federal funds, grants from public and private sources, and more. We have re-calculated the budget shares for FY 2000 using the combined Operating Fund and Special Revenue Funds data. Comparing operating fund shares with the combined shares suggests that inclusion of the special revenue funds does make some difference. The average share accounted for by classified employees increases by about ten percent, instructional and office supplies (the "paper" variable), by about 11.2 percent, maintenance supplies (the "window" variable) by 15.4 percent, and PD3 (travel between schools and district offices, except teachers) increases about five-fold (from a very small base, however). On the other hand, administration and teacher compensation shares (and total personnel expenditures) decline, as do some components of travel. Also, almost no energy costs are met from special fund revenues. Overall, it appears that special revenue funds supplement non-personnel budget components to a greater extent than the certified personnel and energy components.

We have also looked at the share of total funds (operating plus special revenue funds) accounted for by special revenue funds. See Appendix Table II-5-1 (page 39). In FY2000 (based on the average of all districts) special revenue funds were 17.3 percent of total funds. This figure has increased slightly to 21.7 percent in FY2003. The average hides a high degree of variability among districts. One district had about over sixty percent of its combined revenue from special revenue funds, while another was at about six percent. These were extreme cases, with a more typical range between ten and thirty percent. In many instances there was also substantial year to year variation within districts.

After reviewing these data and observations, and after discussing our findings with DEED, it is our judgment that it is appropriate to leave special revenue funds out of the budget share calculations. We can summarize our opinion as follows. First, the receipt of special revenue funds is not automatic, or guaranteed. Second, the role of special revenue funds (or share of total budget) varies significantly across districts and may vary with respect to intended use. Third, the level of special revenue funds within a district may vary substantially from year to year. Finally, it should be noted that at this time special revenue funds reporting is not audited by DEED, in contrast to operating revenue fund reporting. Thus, there is a significant difference in the reliability of the data.

A further issue relates to which of the fiscal years to include in the computations of budget weights. We have elected to use an average of the four fiscal years of the operating revenue fund to measure budget shares. Our reasons for this choice were as follows. First, averaging over the four years smoothes out year to years variation, and should provide a more representative picture of actual expenditure patterns. Secondly, we have four years of energy cost data, which allows us to use an average of energy costs over a multi-year period. This reduces the effects of any one year's weather or fuel price variations. Third, the data used to estimate the teacher cost relative span five years of certified teacher data. Again, this has an averaging effect on comparative district costs for teachers. It should be noted that we have not updated the AIR data on the paper, window, or travel variables, nor the non-teacher personnel variables, all of which were based on FY2002 data. In effect, the teacher and energy components represent, on average, fifty-six percent of total budget outlays.

For purposes of comparison, we have estimated the overall index, using AIR's cost data, for the FY2000 and the four-year (FY2000 – FY 2003) average budget shares set (Appendix Table II-5-2, page 40). The two indexes are quite similar. However, the index computed with four-year average budget weights is lower for 32 districts, and roughly the same for most of the rest. The average of the index values for the 53 districts is about 0.6 percent lower using four-year weights and the variance of the index values is also slightly less. Overall, the four-year average weights do seem to stabilize the index values somewhat.

II-6. SUGGESTIONS REGARDING COLLECTION OF NEW OR ADDITIONAL DATA FOR FUTURE INDEX ESTIMATION

The ability to accurately measure relative costs between districts depends on the availability of information relating to the provision of educational services. Some of these data are currently available, but there are important gaps remaining. In general, there are four areas where better data would contribute to greater understanding of the provision of educational services. The first relates to teacher training and qualifications (teacher quality measures). Second is detail on the value of benefits received by individual teachers (teacher compensation). A third area is more systematic information regarding market supply and demand conditions for teachers (and administrators), including information about differences among school districts' abilities to fill teaching positions. Lastly, information from teachers about what choices of jobs they face and how they make those choices would be extremely valuable. In the first two categories,

data exist that the state already collects or could collect on an on-going basis. The latter two categories are more suited for collection as needed for analysis.

1. **Teacher training and qualifications:** Teacher quality is difficult to measure, especially in ways that can be summarized into simple quantitative measures. However, it would be useful to have the location and date of initial teacher training, any endorsements/specialty areas that a teacher holds, and scores from PRAXIS or other teacher exams. DEED collects these data, and much of it is included in the certification database, but connecting that data with the certified staff accounting database that we used would be time-consuming and expensive. There may be additional variables that are also collected, but not captured, such as data on the college, major, academic performance, courses taken, etc., available from transcripts that are submitted as part of the certification process. Variables such as these have been significant in studies nationally relating to the measurement of instructional and student performance.

2. **Benefits:** We discussed the need to include benefit data in estimating teacher compensation differentials in our review of AIR's study; however, available data were not sufficient to accomplish that in the current analysis. Currently districts report aggregate expenditures for benefits in several categories; however, to be useful for modeling teacher supply issues, we need to know what districts spend on each individual's benefits. Also, because districts may differ in their buying power for their health insurance, it would be useful to know what health benefits teachers receive.

3. **Districts' abilities to fill positions:** We conducted a brief survey to address this question; however, answers to our questions highlighted some of the areas with inadequate data. For example, some districts are able to fill most positions from unsolicited applications; others "don't really have any applicants; we go out and recruit". Our survey did not address differences in districts' recruiting strategies. In response to the question, "how many qualified applicants do you have", a few districts were able to define "qualified" as the three applicants chosen to move forward to interview, while others considered all applicants with the relevant certifications. One possible source of useful data is the Alaska Teacher Placement web site, which could potentially provide data for many (but not all) districts about how long jobs are posted before they are filled; how many applicants jobs attract through ATP; and how many positions are vacant during the year. Annual standardized reporting of recruiting practices, efforts, and success, by districts, could also be fruitful.

4. **Teacher Choices:** Currently available data can tell us what jobs teachers actually chose. When teachers move from one job to another, we can assume that their new job was preferable to their old one, although we may not know why. We have no information about other jobs that they might have preferred (but not been offered) or that they were offered, but chose not to take, or that they chose not to apply for at all. Those data would greatly improve our insight into why teachers make the choices they do (and what policies districts might use to reduce turnover or extend longevity). These data would need to be collected directly from teachers. Job fairs provide a promising venue in which to collect this sort of data from new teachers; experienced teachers who move could potentially be identified through the same certified staff data we used in the current analysis.

II-7. PROVIDE RESULTS IN SPREAD SHEET FORMAT.

The computation of the overall index has been converted from ACCESS to EXCEL. The overall index can be recalculated using new survey data on travel, office and instructional supplies (“paper”) and maintenance supplies (“window”). Revisions to the personnel components of the index continue to require separate estimation of personnel index components. These index components are not subject to routine or automatic updating. We are providing, under separate cover, two copies of the index model (the model used by ISER) used to generate the index values discussed below.

III. ISER COMPUTED INDEX VALUES

The ISER estimates of teacher and teacher/administrator cost relatives developed in Section II-2 have been used to compute new values of the overall (GCEI) index. Note that the overall index reflects a combination of AIR estimates for some components and ISER estimates for others. Important distinctions include the following. First, we use actual energy costs instead of AIR estimates. Second, we are using the average of FY2000 – FY2003 budget weights rather than FY2000 (used by AIR). We do use the AIR cost relatives for the “paper”, “window” and travel components. We also use AIR’s classified employee estimates. We have computed two sets of overall index values and these are shown in Table III-1 (page 16).

The first shows the overall index computed using ISER’s estimate of teacher cost relatives (the average of teacher survival and move equations). This means that the index is calculated using AIR values for administrators. The second overall index uses ISER’s combined teacher/administrator cost relatives (the average of the teacher/administrator survival and move equations). Hence, this second estimate does not make use of AIR’s administrator cost relatives.

The table values also include the current index (AS14.17.460) values and the ratios of the new indexes relative to the current index. It is clear that both new indexes tend to be higher than the current index. The “teacher only” version averages about fifteen percent above the current index and the combined index average is about nineteen percent higher. There is a high degree of correlation between the existing and new indexes. The two columns showing the ratios of the ISER estimates to the current index give an indication of the degree to which the ISER index exceeds the current index. This information is also shown graphically in Figure III-1 (page 17).

It is our judgment that the certificated personnel cost relative based on the combined teacher/administrator estimate provides a more accurate measure of certificated personnel cost differences and should be the cost relative used in the calculation of the overall index (GCEI). For clarity, we include Table III-2 (page 18), which shows the current (AS14.17.460) index in column (1), the ISER computed overall (GCEI) index based on the teacher/administrator cost relatives (the column headed PROPOSED GEOG DIF INDEX) in column(2), and the arithmetic difference between the proposed index and the current index in column(3).

**TABLE III-1. Comparison of Current Index with *Teachers Only* and
All Certificated Personnel Indexes**

| DISTRICT | DIST ID | CURRENT GEOG DIF AS14.17.460 | AVERAGE, TEACHER EQUATIONS | AVERAGE, ALL PERSONS EQUATIONS | RATIO, TEACHER/ CURRENT INDEX | RATIO, ALL PERSONS/ CURRENT INDEX |
|--------------------------------|---------|---------------------------------------|----------------------------------|--------------------------------------|--|--|
| ANCHORAGE SCHOOL DISTRICT | 5 | 1.000 | 1.000 | 1.000 | 1.000 | 1.000 |
| MATANUSKA-SUSITNA BOROUGH SCHS | 33 | 1.010 | 1.059 | 1.070 | 1.049 | 1.059 |
| FAIRBANKS NORTH STAR BORO S/D | 16 | 1.039 | 1.054 | 1.070 | 1.014 | 1.030 |
| JUNEAU BOROUGH SCHOOLS | 22 | 1.005 | 1.124 | 1.145 | 1.119 | 1.139 |
| WRANGELL CITY SCHOOL DISTRICT | 49 | 1.000 | 1.134 | 1.159 | 1.134 | 1.159 |
| KETCHIKAN GATEWAY BOROUGH S.D. | 25 | 1.000 | 1.139 | 1.170 | 1.139 | 1.170 |
| VALDEZ CITY SCHOOL DISTRICT | 48 | 1.095 | 1.142 | 1.170 | 1.043 | 1.069 |
| KENAI PENINSULA BOROUGH SCHS | 24 | 1.004 | 1.151 | 1.171 | 1.147 | 1.166 |
| SKAGWAY CITY SCHOOL DISTRICT | 43 | 1.143 | 1.145 | 1.174 | 1.002 | 1.027 |
| SITKA BOROUGH SCHOOL DISTRICT | 42 | 1.000 | 1.170 | 1.195 | 1.170 | 1.195 |
| HAINES BOROUGH SCHOOL DISTRICT | 18 | 1.008 | 1.161 | 1.200 | 1.152 | 1.191 |
| CRAIG CITY SCHOOL DISTRICT | 13 | 1.010 | 1.172 | 1.206 | 1.160 | 1.194 |
| CORDOVA CITY SCHOOL DISTRICT | 12 | 1.096 | 1.191 | 1.234 | 1.086 | 1.126 |
| DELTA GREELY SCHOOL DISTRICT | 14 | 1.106 | 1.208 | 1.241 | 1.092 | 1.122 |
| PETERSBURG CITY SCHOOL DIST | 39 | 1.000 | 1.202 | 1.244 | 1.202 | 1.244 |
| KODIAK ISLAND BOROUGH SCH DIST | 28 | 1.093 | 1.254 | 1.289 | 1.147 | 1.180 |
| KLAWOCK CITY SCHOOL DISTRICT | 27 | 1.017 | 1.266 | 1.302 | 1.244 | 1.280 |
| COPPER RIVER SCHOOL DISTRICT | 11 | 1.176 | 1.282 | 1.316 | 1.090 | 1.119 |
| DENALI BOROUGH SCHOOL DISTRICT | 2 | 1.313 | 1.299 | 1.332 | 0.990 | 1.015 |
| NENANA CITY SCHOOL DISTRICT | 34 | 1.270 | 1.287 | 1.338 | 1.014 | 1.054 |
| ANNETTE ISLAND SCHOOL DISTRICT | 6 | 1.011 | 1.275 | 1.338 | 1.261 | 1.324 |
| DILLINGHAM CITY SCHOOL DIST | 15 | 1.254 | 1.311 | 1.346 | 1.045 | 1.074 |
| GALENA CITY SCHOOL DISTRICT | 17 | 1.348 | 1.359 | 1.391 | 1.008 | 1.032 |
| HOONAH CITY SCHOOL DISTRICT | 19 | 1.055 | 1.363 | 1.399 | 1.292 | 1.326 |
| SOUTHEAST ISLAND SCHOOL DIST | 44 | 1.124 | 1.364 | 1.403 | 1.214 | 1.248 |
| YAKUTAT CITY SCHOOL DISTRICT | 50 | 1.046 | 1.380 | 1.412 | 1.319 | 1.350 |
| UNALASKA CITY SCHOOL DISTRICT | 47 | 1.245 | 1.382 | 1.441 | 1.110 | 1.157 |
| NOME CITY SCHOOL DISTRICT | 35 | 1.319 | 1.419 | 1.450 | 1.076 | 1.099 |
| KAKE CITY SCHOOL DISTRICT | 23 | 1.025 | 1.406 | 1.459 | 1.372 | 1.423 |
| PELICAN CITY SCHOOL DISTRICT | 38 | 1.290 | 1.423 | 1.477 | 1.103 | 1.145 |
| BRISTOL BAY BOROUGH SCH DIST | 8 | 1.262 | 1.453 | 1.478 | 1.152 | 1.171 |
| CHUGACH SCHOOL DISTRICT | 10 | 1.294 | 1.490 | 1.496 | 1.151 | 1.156 |
| HYDABURG CITY SCHOOL DISTRICT | 20 | 1.085 | 1.425 | 1.504 | 1.314 | 1.386 |
| CHATHAM REGION SCHOOLS | 9 | 1.120 | 1.517 | 1.576 | 1.354 | 1.407 |
| ALASKA GATEWAY SCHOOL DISTRICT | 3 | 1.291 | 1.547 | 1.594 | 1.198 | 1.235 |
| KASHUNAMIUT SCHOOL DISTRICT | 55 | 1.389 | 1.543 | 1.619 | 1.111 | 1.166 |
| SAINT MARYS CITY SCHOOL DIST | 46 | 1.351 | 1.573 | 1.624 | 1.164 | 1.202 |
| LOWER KUSKOKWIM SCHOOL DIST | 31 | 1.491 | 1.621 | 1.663 | 1.087 | 1.115 |
| SOUTHWEST REGION SCHOOL DIST | 45 | 1.423 | 1.632 | 1.685 | 1.147 | 1.184 |
| PRIBILOF ISLAND SCHOOL DIST | 40 | 1.419 | 1.649 | 1.691 | 1.162 | 1.192 |
| YUPIIT SCHOOL DISTRICT | 54 | 1.469 | 1.647 | 1.723 | 1.121 | 1.173 |
| KUSPUK SCHOOL DISTRICT | 29 | 1.434 | 1.675 | 1.734 | 1.168 | 1.209 |
| TANANA CITY SCHOOL DISTRICT | 53 | 1.496 | 1.707 | 1.786 | 1.141 | 1.194 |
| NORTH SLOPE BOROUGH SCH DIST | 36 | 1.504 | 1.742 | 1.791 | 1.158 | 1.191 |
| NORTHWEST ARCTIC SCHOOL DIST | 37 | 1.549 | 1.774 | 1.823 | 1.145 | 1.177 |
| YUKON KOYUKUK SCHOOL DISTRICT | 52 | 1.502 | 1.782 | 1.835 | 1.186 | 1.222 |
| IDITAROD AREA SCHOOL DISTRICT | 21 | 1.470 | 1.802 | 1.846 | 1.226 | 1.256 |
| LOWER YUKON SCHOOL DISTRICT | 32 | 1.438 | 1.797 | 1.861 | 1.250 | 1.294 |
| ALEUTIAN REGION SCHOOL DIST | 4 | 1.736 | 1.890 | 1.939 | 1.089 | 1.117 |
| ALEUTIANS EAST BOROUGH SCH DIS | 56 | 1.423 | 1.938 | 1.991 | 1.362 | 1.399 |
| LAKE AND PENINSULA SCHOOL DIST | 30 | 1.558 | 1.940 | 1.994 | 1.245 | 1.280 |
| BERING STRAIT SCHOOL DISTRICT | 7 | 1.525 | 1.938 | 1.998 | 1.271 | 1.310 |
| YUKON FLATS SCHOOL DISTRICT | 51 | 1.668 | 2.002 | 2.116 | 1.200 | 1.268 |
| AVERAGE | | 1.245 | 1.438 | 1.481 | 1.155 | 1.189 |
| RATIO TO CURRENT INDEX AVERAGE | | | 1.155 | 1.190 | | |

SOURCE: COMPUTED BY ISER

| | CURRENT INDEX | AVERAGE, TEACHERS | AVERAGE, ALL PERSONS |
|----------|------------------|----------------------|-------------------------|
| | Column 1 | Column 2 | Column 3 |
| Column 1 | 1 | | |
| Column 2 | 0.904424423 | 1 | |
| Column 3 | 0.900052557 | 0.998599748 | 1 |

FIGURE III-1. Comparison of Current and ISER-Calculated Cost Differentials

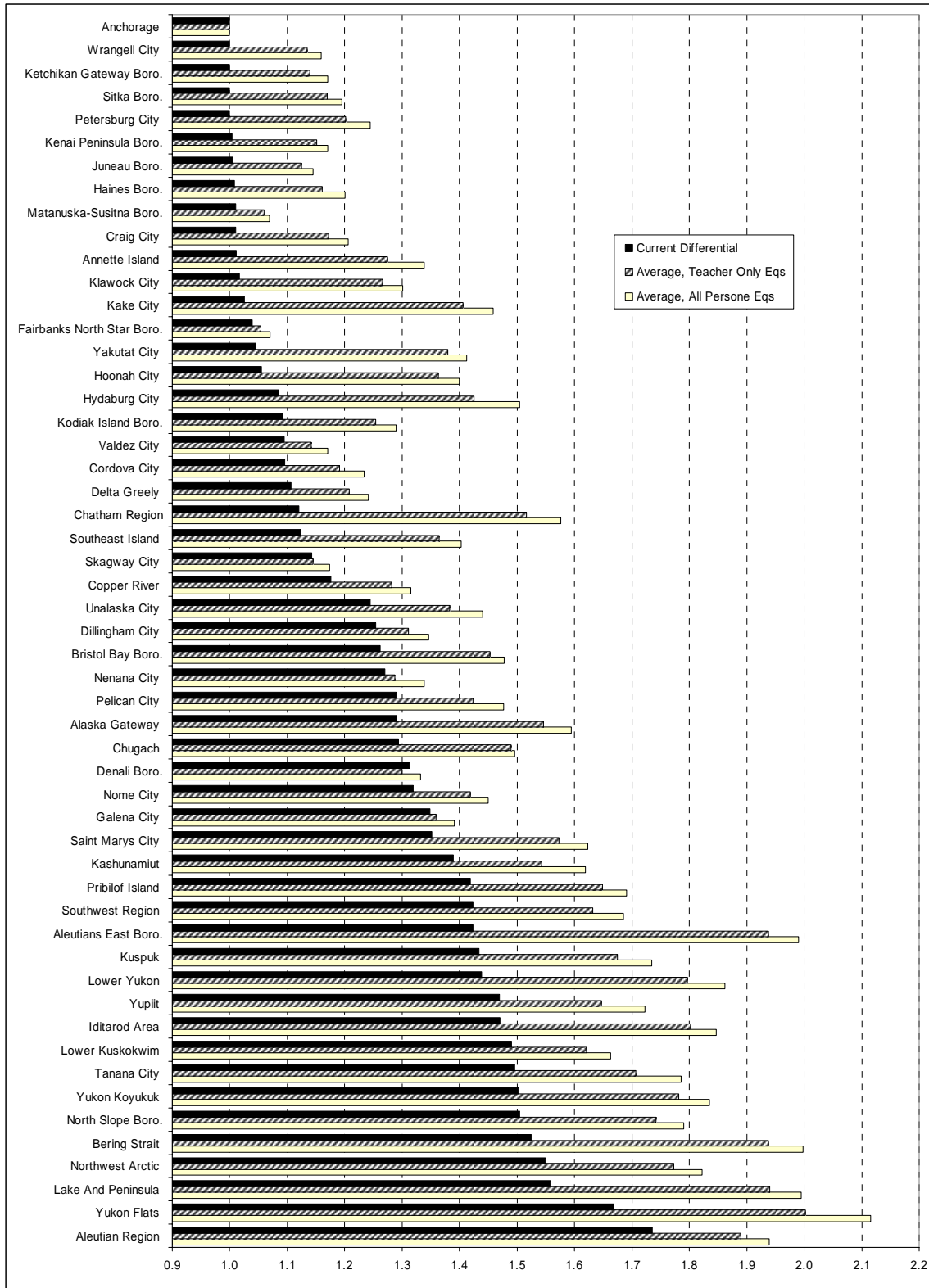


TABLE III-2. Current Geographic Cost Differential Index and Proposed New Index

| DISTRICT | DIST ID | (1) CURRENT GEOG DIF INDEX AS14.17.460 | (2) PROPOSED GEOG DIF INDEX | (3) ARITHMETIC DIFFERENCE, PROPOSED - CURRENT |
|--------------------------------|---------|--|--------------------------------------|---|
| ANCHORAGE SCHOOL DISTRICT | 5 | 1.000 | 1.000 | 0.000 |
| MATANUSKA-SUSITNA BOROUGH SCHS | 33 | 1.010 | 1.070 | 0.060 |
| FAIRBANKS NORTH STAR BORO S/D | 16 | 1.039 | 1.070 | 0.031 |
| JUNEAU BOROUGH SCHOOLS | 22 | 1.005 | 1.145 | 0.140 |
| WRANGELL CITY SCHOOL DISTRICT | 49 | 1.000 | 1.159 | 0.159 |
| KETCHIKAN GATEWAY BOROUGH S.D. | 25 | 1.000 | 1.170 | 0.170 |
| VALDEZ CITY SCHOOL DISTRICT | 48 | 1.095 | 1.170 | 0.075 |
| KENAI PENINSULA BOROUGH SCHS | 24 | 1.004 | 1.171 | 0.167 |
| SKAGWAY CITY SCHOOL DISTRICT | 43 | 1.143 | 1.174 | 0.031 |
| SITKA BOROUGH SCHOOL DISTRICT | 42 | 1.000 | 1.195 | 0.195 |
| HAINES BOROUGH SCHOOL DISTRICT | 18 | 1.008 | 1.200 | 0.192 |
| CRAIG CITY SCHOOL DISTRICT | 13 | 1.010 | 1.206 | 0.196 |
| CORDOVA CITY SCHOOL DISTRICT | 12 | 1.096 | 1.234 | 0.138 |
| DELTA GREELY SCHOOL DISTRICT | 14 | 1.106 | 1.241 | 0.135 |
| PETERSBURG CITY SCHOOL DIST | 39 | 1.000 | 1.244 | 0.244 |
| KODIAK ISLAND BOROUGH SCH DIST | 28 | 1.093 | 1.289 | 0.196 |
| KLAWOCK CITY SCHOOL DISTRICT | 27 | 1.017 | 1.302 | 0.285 |
| COPPER RIVER SCHOOL DISTRICT | 11 | 1.176 | 1.316 | 0.140 |
| DENALI BOROUGH SCHOOL DISTRICT | 2 | 1.313 | 1.332 | 0.019 |
| NENANA CITY SCHOOL DISTRICT | 34 | 1.270 | 1.338 | 0.068 |
| ANNETTE ISLAND SCHOOL DISTRICT | 6 | 1.011 | 1.338 | 0.327 |
| DILLINGHAM CITY SCHOOL DIST | 15 | 1.254 | 1.346 | 0.092 |
| GALENA CITY SCHOOL DISTRICT | 17 | 1.348 | 1.391 | 0.043 |
| HOONAH CITY SCHOOL DISTRICT | 19 | 1.055 | 1.399 | 0.344 |
| SOUTHEAST ISLAND SCHOOL DIST | 44 | 1.124 | 1.403 | 0.279 |
| YAKUTAT CITY SCHOOL DISTRICT | 50 | 1.046 | 1.412 | 0.366 |
| UNALASKA CITY SCHOOL DISTRICT | 47 | 1.245 | 1.441 | 0.196 |
| NOME CITY SCHOOL DISTRICT | 35 | 1.319 | 1.450 | 0.131 |
| KAKE CITY SCHOOL DISTRICT | 23 | 1.025 | 1.459 | 0.434 |
| PELICAN CITY SCHOOL DISTRICT | 38 | 1.290 | 1.477 | 0.187 |
| BRISTOL BAY BOROUGH SCH DIST | 8 | 1.262 | 1.478 | 0.216 |
| CHUGACH SCHOOL DISTRICT | 10 | 1.294 | 1.496 | 0.202 |
| HYDABURG CITY SCHOOL DISTRICT | 20 | 1.085 | 1.504 | 0.419 |
| CHATHAM REGION SCHOOLS | 9 | 1.120 | 1.576 | 0.456 |
| ALASKA GATEWAY SCHOOL DISTRICT | 3 | 1.291 | 1.594 | 0.303 |
| KASHUNAMIUT SCHOOL DISTRICT | 55 | 1.389 | 1.619 | 0.230 |
| SAINT MARYS CITY SCHOOL DIST | 46 | 1.351 | 1.624 | 0.273 |
| LOWER KUSKOKWIM SCHOOL DIST | 31 | 1.491 | 1.663 | 0.172 |
| SOUTHWEST REGION SCHOOL DIST | 45 | 1.423 | 1.685 | 0.262 |
| PRIBILOF ISLAND SCHOOL DIST | 40 | 1.419 | 1.691 | 0.272 |
| YUPIIT SCHOOL DISTRICT | 54 | 1.469 | 1.723 | 0.254 |
| KUSPUK SCHOOL DISTRICT | 29 | 1.434 | 1.734 | 0.300 |
| TANANA CITY SCHOOL DISTRICT | 53 | 1.496 | 1.786 | 0.290 |
| NORTH SLOPE BOROUGH SCH DIST | 36 | 1.504 | 1.791 | 0.287 |
| NORTHWEST ARCTIC SCHOOL DIST | 37 | 1.549 | 1.823 | 0.274 |
| YUKON KOYUKUK SCHOOL DISTRICT | 52 | 1.502 | 1.835 | 0.333 |
| IDITAROD AREA SCHOOL DISTRICT | 21 | 1.470 | 1.846 | 0.376 |
| LOWER YUKON SCHOOL DISTRICT | 32 | 1.438 | 1.861 | 0.423 |
| ALEUTIAN REGION SCHOOL DIST | 4 | 1.736 | 1.939 | 0.203 |
| ALEUTIANS EAST BOROUGH SCH DIS | 56 | 1.423 | 1.991 | 0.568 |
| LAKE AND PENINSULA SCHOOL DIST | 30 | 1.558 | 1.994 | 0.436 |
| BERING STRAIT SCHOOL DISTRICT | 7 | 1.525 | 1.998 | 0.473 |
| YUKON FLATS SCHOOL DISTRICT | 51 | 1.668 | 2.116 | 0.448 |
| AVERAGE | | 1.245 | 1.481 | 0.236 |

SOURCE: COMPUTED BY ISER USING TEACHER/ADMINISTRATOR MODEL.

APPENDIX MATERIAL

NOTE

There is no Appendix I.

Appendix II section numbers refer to the corresponding section numbers in the body of Section II of the report. If there is no appendix material related to a particular section, there will be no corresponding appendix section.

Appendix III provides detailed coverage of the survey measuring differences among school districts in their ability to fill teaching positions.

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Appendix II. Estimation of Cost Differentials for Certificated Personnel

This appendix provides the technical description of the procedures used to estimate proposed cost differentials for certificated personnel. First, we outline the relationships that describe the market for teachers and administrators. Second, we discuss the identification of parameters in these simultaneous relationships. Next, we describe the specific variables that work through the relationships to determine market outcomes, and provide the data sources for each variable. Then, we discuss specification and statistical estimation of the parameters of the relationships. Finally, we describe how we used the coefficients estimated from the equations to generate cost differentials for communities and school districts.

Relationships

School districts hire teachers and administrators in markets characterized, like all markets, by supply and demand relationships. The market demand relationship models the decisions of a school district to hire personnel and their ability and willingness to pay to recruit and retain staff. The demand price represents this willingness to pay. We model the demand price, P , as a function of the number of personnel needed, N^D , the quality of staff hired, Q , and vectors of individual characteristics (other than quality), I , characteristics of the job, J , exogenous demand-shift characteristics, X . That is,

$$P = D^{-1}(N^D, Q, I, J, X) \quad (1)$$

Equation (1) implies a tradeoff between quantity and quality, limited by the district's budget. Since the district is competing with other districts to fill similar positions, the relevant price, P , can be expressed as the relative price offered by the district compared to the average offer for a similar job across all Alaska districts.

The supply relationship models the decisions of individuals to apply for and accept offers of employment at that particular district. The market supply, expressed as the number of teachers or administrators, N^S , depends on the salary offer, P , as well as I , J , and a vector Z of place and district characteristics measuring working conditions and the perceived quality of life in the community. That is,

$$N^S = S(P, I, J, Z) \quad (2)$$

Teachers and administrators prefer jobs that pay more and are located in communities that offer a better quality of life. We assume that it is possible to observe a tradeoff of pay for certain desirable community characteristics.

Ordinarily, market equilibrium occurs at the price P^* that equates N^S to N^D . In this case, however, the ability of districts to choose different quality thresholds allows the existence of multiple equilibria. Districts possessing a combination of financial resources and community quality of life can pay more than P^* in order to attract staff of higher than average quality. Districts with less money and poor perceived community quality of life may have difficulty filling positions and may have to accept staff of lesser quality. The following equation summarizes this relationship.

$$Q = f(P - P^*) \quad (3)$$

Identification

Equations (1), (2), and (3) define a simultaneous system of equations, with three jointly determined variables, P , N , and Q , and vectors of predetermined variables, I , J , X , and Z . The parameters of a simultaneous equation can only be estimated if the equation is identified. In general, identification is possible if it excludes at least one variable for each equation in the

system. In the system defined above, the supply equation is identified, but the demand equation is not identified. In practice, this means that it is not possible to determine empirically a school district's preferences for the tradeoff between quantity and quality of personnel without additional information. For example, we might hypothesize that the district has preferences U for the number of staff, staff quality, and quality of facilities, F :

$$U = U(N, Q, F) \tag{4}$$

The amount paid to operate facilities plus the amount paid to staff is limited by a budget, B :

$$P*N + R*F \leq B \tag{5}$$

where R represents the unit cost of operating facilities. If the district maximizes equation (4) subject to equation (5) and the labor market relationships (1), (2), and (3), then a unique equilibrium solution emerges for N , P , Q , and F . With observations on an exogenous indicator for the unit cost of facilities -- for example, the price of fuel -- then all relationships are identified and can be estimated empirically.

Determining the equilibrium quality, Q , in each district as an outcome of the budget constraints of districts would allow us to estimate the implications of the current Alaska school foundation funding formula for differences in staff quality among Alaska districts. However, such a determination is not necessary in order to complete our task of estimating personnel cost differentials among districts. For this it is only necessary to estimate the supply relationship in equation (2), which is identified. This equation provides the empirical basis for determining how much teachers and administrators would need to be compensated in different districts to provide each district with a supply of job candidates of equivalent quality.

Data definition and sources

Alaska DEED certification files provide data on individual characteristics, I , for teachers and administrators filling certificated positions for the years 1999 through 2004. Individual characteristics include age, sex, ethnicity, college degrees awarded, and years of experience. The same source provides the job title for the position, which we summarized into six categories of job types, J , for teachers and six categories for administrators, as well as salary information.

Exogenous demand-shift factors, X , represent factors that explain differences in the demand for personnel at any given salary. These factors include indicators of the financial resources of the district and changes in student enrollment (ADM). We measure the state's existing defined entitlement, which we define as the sum of state and non-deductible federal impact aid plus required local effort per adjusted ADM, growth in ADM between 1999-2004, and dummy variables for districts with high industrial (petroleum) tax base (NSB, Valdez), and for one district (Galena) that has generated exceptionally large revenue from correspondence programs. Spreadsheets generated for the school foundation annual reports provide the source of these data. Eddy Jeans of the DEED kindly provided us with these spreadsheets.

The set of place and district variables, Z , include a variety of community data drawn from the 2000 US census and data series generated and used by AIR in their study. Census 2000 place variables include district and community total and school-age population size and distribution by ethnicity, percent of population 16 and older in the community who were employed in 1999, and the percent of families in the community living in poverty in 1999. We include the set of regional (district) climate indicators used by AIR. In addition, we constructed a number of indicators of community remoteness, including dummy variables for whether the community was located on the road system, whether the community has direct air service to Anchorage or requires an additional small plane flight to a hub with direct air service, and the air fare of the flight from the nearest hub to Anchorage. Finally, we include a variable indicating whether the community

prohibits sale and importation of alcohol, based on records obtained from the Alaska Alcoholic Beverage Control Board. Appendix Table II-2-1 shows relevant variables, their definitions and sources.

Specification of the equations to estimated

To control for quality, we examine labor supply decisions by individual teachers. We examine two specific decisions: (1) duration of employment in schools in a given community (survival analysis), and (2) moving from a job in schools in one community to a job in schools in another community (discrete-choice revealed preference). The survival analysis estimates the tradeoff between compensation and community and district characteristics that determine how long an individual remains in a community. The discrete-choice analysis estimates the tradeoff between compensation and community and district characteristics that determine which communities and districts are relatively more attractive to teachers and administrators with at least one prior job working in Alaska public schools. It assumes that all moves are voluntary, so a move always results in an increase in welfare.

The survival model assumes an exponential hazard function of the form,

$$e^{-\lambda t}, \tag{6}$$

where t equals time, which is measured in years, and

$$-\log(\lambda) = \lambda_0 + \alpha \log P + \beta I + \gamma J + \delta Z + u \tag{7}$$

In equation (7), λ_0 , α , β , γ , and δ are parameters to be estimated, and u is a random error.

The discrete choice equations are specified as a rank-order logit, where the probability of moving from district A to district B equals

$$e^{\mu^A} / e^{\mu^B} \tag{8}$$

The exponents in equation (8), μ^A and μ^B are given by the linear equation:

$$\mu^i = \alpha \log P + \gamma P^J + \delta Z + u \tag{9}$$

where P^J represents the average salary difference between the job type held by the individual and the average salary for a regular classroom teacher job. Equation (9) is similar to equation (7), except that the vector of job characteristics J is represented by a single variable. Since equation (8) represents only relative preference between two communities for the same individual, individual characteristics, I , are not relevant in equation (9) ($\beta=0$), and there is no constant term ($\lambda_0=0$).

The community cost index represents the amount that the salary would have to be adjusted to exactly offset the difference in community quality of life compared to Anchorage. For both models, this is calculated as

$$\exp[-\delta(Z_k - Z_a) / \alpha], \tag{10}$$

where α represents the coefficient on the relative price, and δ represents the vector of coefficients multiplied by the respective difference between the characteristics of the community (k) and Anchorage (a). For the survival model, equation (10) calculates the compensation that would equalize survival rates among all communities. For the discrete-choice model, equation (10) calculates the compensation that would make teachers equally likely to move to or from all communities.

To obtain school district indexes from community indexes, we calculate the weighted average of the indexes of the communities served by that school district, with the weights equal to the number of teachers (or administrators) employed in each community.

Estimation of equations

Since the supply equations represent part of a simultaneous system of equations, the first step is to estimate an instrumental variable for the jointly determined salary variable, P . Appendix Table II-2-2 shows the results of estimating the reduced-form equation for the natural logarithm of the salary as a function of a constant, a trend, and the full set of predetermined variables included in the system of equations (1), (2), and (3). These predetermined variables include I , J , X , and Z . This equation is somewhat similar to the salary equations estimated in the AIR study. The two primary differences are that they include the Z (demand-shift) variables, and that they include community as well as district characteristics. Including the set of Z variables corrects an error in the AIR study methodology. The results in Appendix Table II-2-2 show that the variables representing ability to pay (entitlement funding, and dummy variables for districts with a significantly enhanced local revenue base) are indeed positive and significant.

The coefficients in Appendix Table II-2-2 are used to construct two salary variables. The salary relative to the average salary for that job type is constructed by subtracting the means for the job type from the predicted values of the salary equation. The average salary differential for different job types is constructed by taking the linear combination of dummy variables for each job type times its estimated coefficient. Since the constant term represents regular classroom teacher, the result automatically produces a differential relative to regular classroom teacher.

Appendix Tables II-2-3, II-2-4, and II-2-5 show the results of estimating equations for the survival model for three different populations: all certificated personnel, teachers, and administrators. Estimation is by maximum likelihood. The equations all show significant positive coefficients on the logarithm of the relative salary (instrumental variable), as well as significant coefficients for individual characteristics, job characteristics, and a number of community and district variables.

Appendix Tables II-2-6, II-2-7, II-2-8, and II-2-9 show the maximum likelihood estimates of the discrete-choice move equations for four specifications. These are, respectively, (1) the most recent two moves for all personnel, (2) the most recent two moves of teachers to other teaching positions, (3) the most recent two moves of administrators to other administrative positions, and (4) all moves by certificated personnel, ranked in order. Note that many administrators moved into a district or school from a teaching position elsewhere, while some moved back to teaching positions from administrative positions. Consequently, the first and fourth specification includes all these job moves, while the second and third include only a subset of job moves. The coefficient on the logarithm of the salary differential (instrumental variable) is positive and statistically significant except for the administrator moves, which includes a relatively small number of observations. Coefficients on the logarithm of the average salary difference between the observed job and a regular classroom teacher job are positive and significant as well, and generally smaller than the coefficients on the within-job-category salary differentials. This suggests that people who move from one job type to another -- for example, from a teacher to a principal -- are generally willing to make the change with a smaller change in salary than would be required to induce them to make a lateral move to the same community. The equations all show significant coefficients for a number of community and district variables.

Community and District Cost Indexes

The equations above include many variables specific to the teacher and job. Controlling for those factors in the model allows us to isolate the effects of community and district characteristics. Accordingly, we use *only* those community and district characteristics to estimate the relative attractiveness of different communities.

To construct the community cost differentials, we

- 1) multiply the community characteristic coefficients by the relevant values for each community. This produces a “sumproduct” value for each community.
- 2) Again for each community, subtract its sumproduct from the sumproduct calculated for Anchorage. Although this numerical difference has no simple meaning, it is the amount that the wage difference (times its coefficient) would have to equal in order to compensate for community and district characteristics, holding all teacher and job characteristics constant.
- 3) Divide the difference by the coefficient of LWAGEDIF, (the log of the wage differential) giving the log of the necessary wage differential to compensate.
- 4) Take the antilog to calculate the wage differential for each community

Community cost differentials need to be aggregated into district cost differentials. We did this by taking the weighted average of the community differentials for all the communities in each district, with the weights being chosen to match the equation. For the “All certificated Personnel” equations, the weights were the average number of certificated personnel (1999-2004) reported in each community. For the teachers only equations, the weights were the average number of teachers, and for the administrator equations, the average number of administrators in each community.

Appendix Table II-2-1. Data Definitions and Sources

| Variable Name | Variable Definition | Source |
|----------------------|---|--|
| FEMALE | Gender | DEED certified Staff Accounting Database |
| AGE | Age in years | DEED certified Staff Accounting Database |
| AGESQ | Age squared | Calculated from AGE |
| EXPERIENCE | Years Experience in current job type (i.e. as a teacher, principal, or superintendent) | DEED certified Staff Accounting Database |
| STARTEXP | Experience, first yr in community | Calculated from EXPERIENCE |
| ENDEXP | Experience, last yr in community | Calculated from EXPERIENCE |
| DATAYEAR | Fiscal Year the data was collected; FY 1999 data was collected in Oct 98, FY04 in Oct 03, etc | DEED certified Staff Accounting Database |
| TREND | Data year –1988: this controls for wage inflation from 1999 to 2004 | Calculated from DATAYEAR |
| BA | Highest ed is BA | DEED certified Staff Accounting Database |
| MA | Highest ed is MA | DEED certified Staff Accounting Database |
| SP | Highest ed is Education Specialist | DEED certified Staff Accounting Database |
| DD | Highest ed is Doctorate | DEED certified Staff Accounting Database |
| BLACK | Black ethnicity | DEED certified Staff Accounting Database |
| NATIVE | Alaska Native ethnicity | DEED certified Staff Accounting Database |
| OTHER | Not black, not native, not white | DEED certified Staff Accounting Database |
| SUPER | Job=superintendent | DEED certified Staff Accounting Database |
| ASUPER | Job=assistant superintendent | DEED certified Staff Accounting Database |
| PRINC | Job= principal | DEED certified Staff Accounting Database |
| APRINC | Job=assistant principal | DEED certified Staff Accounting Database |
| DISTINST | District-level instructional professionals; DEED job codes 5, 6, 7, 10,32, 34, 36–38, 42, 46, 71 | DEED certified Staff Accounting Database |
| DISTPROF | Other district-level professionals; DEED job codes 8, 9, 17–19, 22, 23, 47, 50, 51, 53, 70 | DEED certified Staff Accounting Database |
| HEAD | Job=head teacher | DEED certified Staff Accounting Database |
| OTHPROF | Other school-level professionals DEED job codes 11, 12, 20, 24 | DEED certified Staff Accounting Database |
| SPECED | Job=special education classroom teacher; DEED job code 11 with job detail codes 49, 56 – 59, 179 – 188, 196 | DEED certified Staff Accounting Database |
| SPECRES | Job= other special education teacher; DEED job codes 13, 26–30, 45 | DEED certified Staff Accounting Database |
| MATHSCI | Job=secondary math or science; DEED job code 11 with job detail codes 5, 7, 11, 20,22,23, 36, 38, 201 and higher | DEED certified Staff Accounting Database |
| ENTITLE | (State Foundation Aid +non-deductible federal aid + required local contribution) /ADJADM | DEED, School Finance and Facilities Section |
| ADJADM | Adjusted ADM: actual ADM adjusted for school size, special education and intensive needs, but NOT for district cost differentials | ISER calculated from DEED's Foundation Aid spreadsheet, setting all district cost factors to 1 |
| GROWTH | Percent growth in district enrollment, 1999 to 2004 | DEED website, www.eed.state.ak.us/stats/QuickFacts/ADM.pdf |
| NSB | North Slop Borough dummy variable | ISER constructed |
| VALDEZ | Valdez dummy variable | ISER constructed |
| ANC | Anchorage dummy variable | ISER constructed |
| D17 | Galena City Schools Dummy variable | ISER constructed |
| HEATDD | Heating degree days | AIR data set |

Appendix Table II-2-1. Data Definitions and Sources

| Variable Name | Variable Definition | Source |
|----------------------|---|--|
| COOLDD | Cooling degree days | AIR data set |
| LOWRAIN | Low rainfall (AIR definition) | AIR data set |
| HIGHRAIN | High rainfall (AIR definition) | AIR data set |
| TOTPOP | Community population | 2000 U.S. Census |
| PCTAIAN | Percent of TOTPOP that is American Indian or Alaska Native alone | 2000 U.S. Census |
| PCTOTH | Percent of TOTPOP that is neither white nor AIAN | 2000 U.S. Census |
| SCHLPOP | School aged population; i.e. community population aged 5 through 19 | 2000 U.S. Census |
| SCHPAIAN | Percent of SCHLPOP that is American Indian or Alaska Native | 2000 U.S. Census |
| SCHPOTH | Percent of SCHLPOP that is neither white nor American Indian / AK Native | 2000 U.S. Census |
| PCTEMPL | Percent of community aged 16 and over that is employed (1999) | 2000 U.S. Census |
| PCTPOV | Percent of community's families that are in poverty (1999) | 2000 U.S. Census |
| ROADED | 1=community is connected by road to Anchorage | ISER constructed |
| AIRTOHUB | 1= no road access between community and hub | ISER constructed |
| HUBTOANC | Cost of travel from hub to Anchorage (or community to Anchorage, if Anchorage is hub) | ISER constructed from Alaska Airlines, PenAir, and Frontier Air Web sites |
| DISTTOT | Total district enrollment | |
| DISTANAI | Percent of DISTTOT that is American Indian or Alaska Native | www.eed.state.ak.us/stats/DistrictEthnicity/2004_District_Ethnicity_Report.pdf |
| DISTPBL | Percent of DISTTOT that is Black | |
| DISTPOTH | Percent of DISTTOT that is neither white nor American Indian / Alaska Native, nor black | |
| LASTDRY | Alcohol status of community, teacher's last yr in community | Alcoholic Beverage Control Board web site http://www.dps.state.ak.us/abc/LocalOption.htm and historical data from ISER ¹ http://www.iser.uaa.alaska.edu/projects/alcohol/elections.htm |

¹ A Historical Sketch of the Elections for Local Option Control of Alcoholic Beverages in Communities in Alaska, by Teresa Hull. July 1999.

Appendix Table II-2-2. Equation to Estimate Expected Teacher Salary

| Variable Name | Var Description | Coeff. | Std Error | T-Ratio | Prob |
|---------------|--|-----------|-----------|---------|--------|
| Constant | | 9.5731 | 3.56E-02 | 268.912 | 0 |
| FEMALE | Gender | -6.59E-03 | 2.56E-03 | -2.572 | 0.0101 |
| AGE | Age in years | 2.75E-02 | 9.59E-04 | 28.695 | 0 |
| AGESQ | Age squared | -2.58E-04 | 1.08E-05 | -23.851 | 0 |
| ENDEXP | Experience, last yr in community | 1.36E-02 | 1.70E-04 | 79.739 | 0 |
| TREND | To account for wage inflation, 99 to 04 | 2.17E-02 | 7.12E-04 | 30.448 | 0 |
| BA | Highest ed is BA | 0.14035 | 1.75E-02 | 8.027 | 0 |
| MA | Highest ed is MA | 0.20631 | 1.76E-02 | 11.754 | 0 |
| SP | Highest ed is Education Specialist | 0.19735 | 2.70E-02 | 7.306 | 0 |
| DD | Highest ed is Doctorate | 0.21984 | 2.18E-02 | 10.098 | 0 |
| BLACK | Black ethnicity | -1.93E-02 | 9.80E-03 | -1.966 | 0.0493 |
| NATIVE | Alaska Native ethnicity | -2.29E-02 | 5.75E-03 | -3.981 | 0.0001 |
| OTHER | Not black, not native, not white | -0.11238 | 2.38E-02 | -4.718 | 0 |
| SUPER | Job=superintendent | 0.48658 | 1.43E-02 | 34.154 | 0 |
| ASUPER | Job=assistant superintendent | 0.44583 | 2.20E-02 | 20.274 | 0 |
| PRINC | Job= principal | 0.3409 | 6.45E-03 | 52.82 | 0 |
| APRINC | Job=assistant principal | 0.27263 | 1.19E-02 | 22.898 | 0 |
| DISTINST | District-level instructional professionals | 0.21024 | 8.28E-03 | 25.384 | 0 |
| DISTPROF | Other district-level professionals | 0.18054 | 1.01E-02 | 17.945 | 0 |
| HEAD | Job=head teacher | 0.10688 | 1.07E-02 | 10.029 | 0 |
| OTHPROF | Other school-level professionals | -6.50E-03 | 4.83E-03 | -1.346 | 0.1782 |
| SPECED | Job=special education classroom teacher | -4.09E-03 | 3.95E-03 | -1.036 | 0.3001 |
| SPECRES | Job= other special education teacher | 3.28E-02 | 7.28E-03 | 4.501 | 0 |
| MATHSCI | Job=secondary math or science | 7.49E-03 | 5.25E-03 | 1.425 | 0.1541 |
| ENTITLE | State+fed+local aid entitlement/ADM | 6.93E-06 | 2.35E-06 | 2.951 | 0.0032 |
| GROWTH | % growth in district enrollment, 99-04 | 6.18E-03 | 6.09E-03 | 1.015 | 0.3103 |
| NSB | North Slope Borough dummy variable | 6.15E-02 | 1.29E-02 | 4.771 | 0 |
| VALDEZ | Valdez dummy variable | 0.1808 | 1.60E-02 | 11.332 | 0 |
| ANC | Anchorage dummy variable | -1.67E-02 | 3.46E-02 | -0.482 | 0.6297 |
| D17 | Galena District Dummy Variable | 6.83E-02 | 1.55E-02 | 4.402 | 0 |
| HEATDD | Heating degree days | 6.64E-06 | 1.53E-06 | 4.332 | 0 |
| COOLDD | Cooling degree days | 7.98E-05 | 1.88E-04 | 0.425 | 0.6706 |
| LOWRAIN | Low rainfall (AIR definition) | 4.25E-03 | 6.29E-03 | 0.675 | 0.4994 |
| HIGHRAIN | High rainfall (AIR definition) | -2.80E-03 | 7.67E-03 | -0.364 | 0.7155 |
| TOTPOP | Community population | -8.78E-06 | 1.13E-06 | -7.803 | 0 |
| PCTAIAN | % of cmty that is AIAN alone | 0.40955 | 5.10E-02 | 8.037 | 0 |
| PCTOTH | % of cmty that is neither white nor AIAN | 0.34028 | 5.37E-02 | 6.335 | 0 |
| SCHLPOP | School age pop, 2000 | 3.58E-05 | 4.41E-06 | 8.132 | 0 |
| SCHPAIAN | % of SCHLPOP that is AIAN | -0.35063 | 4.77E-02 | -7.347 | 0 |
| SCHPOTH | % of SCHLPOP not white or AIAN | -0.1401 | 5.83E-02 | -2.403 | 0.0162 |
| PCTEMPL | % of cmty aged 16+ that is employed | 8.66E-03 | 2.32E-02 | 0.373 | 0.7089 |
| PCTPOV | % of cmty's families in poverty (1999) | -6.50E-02 | 2.48E-02 | -2.622 | 0.0087 |
| ROADED | 1=cmty connected by road to Anchorage | -4.57E-02 | 8.21E-03 | -5.567 | 0 |

Appendix Table II-2-2. Equation to Estimate Expected Teacher Salary

| Variable Name | Var Description | Coeff. | Std Error | T-Ratio | Prob |
|---------------------|--|--------------------|------------------|---------|--------|
| AIRTOHUB | 1=cnty not road-connected to hub | -4.21E-02 | 6.42E-03 | -6.565 | 0 |
| HUBTOANC | Cost of travel from hub to Anchorage | 1.08E-04 | 1.97E-05 | 5.483 | 0 |
| DISTTOT | Total district enrollment | 7.16E-07 | 7.05E-07 | 1.016 | 0.3096 |
| LASTDRY | Alcohol status of community, teacher's last yr in cnty | 3.47E-02 | 5.96E-03 | 5.826 | 0 |
| Observations | = 16387 | Weights | = ONE | | |
| Mean of LHS | = 10.82160 | Std.Dev of LHS | = 0.2547960D+00 | | |
| StdDev of residuals | = 0.1476158 | Sum of squares | = 0.3560556D+03 | | |
| R-squared | = 0.6652970 | Adjusted R-squared | = 0.6643548D+00 | | |
| F[46, 16340] | = 706.074 | Prob value | = 0.3217295D-13 | | |
| Log-likelihood | = 8122.05 | Restr.(b=0) Log-l | = -0.8458321D+03 | | |
| Amemiya Pr. Criter. | = 0.02185293 | Akaike Info.Crit. | = -0.9855434D+00 | | |

Appendix Table II-2-3. Survival Equation, All Certificated Personnel

| Variable Name | Var Description | Coeff. | Std Error | T-Ratio | Prob |
|---------------|---|-----------|-----------|---------|--------|
| Constant | | -1.558 | 0.375 | -4.154 | 0 |
| LWAGEDIF | Log of ratio between actual and predicted wage | 3.0111 | 0.8524 | 3.533 | 0.0004 |
| AGE | Age, last year in cnty | 0.15147 | 1.05E-02 | 14.392 | 0 |
| AGESQ | Age squared | -1.43E-03 | 1.18E-04 | -12.043 | 0 |
| FEMALE | Gender | 7.31E-02 | 2.74E-02 | 2.67 | 0.0076 |
| NATIVE | Alaska Native ethnicity | 0.41758 | 5.90E-02 | 7.081 | 0 |
| BLACK | Black ethnicity | -0.31398 | 0.1058 | -2.968 | 0.003 |
| OTHER | Not black, not native, not white | 1.7292 | 1.328 | 1.302 | 0.1928 |
| BA | Highest ed is BA | 9.33E-02 | 0.1848 | 0.505 | 0.6135 |
| MA | Highest ed is MA | -0.15309 | 0.1855 | -0.825 | 0.4092 |
| SP | Highest ed is Education Specialist | -0.44068 | 0.2847 | -1.548 | 0.1217 |
| DD | Highest ed is Doctorate | -0.46506 | 0.2193 | -2.121 | 0.0339 |
| STARTEXP | Experience, first year in community | -2.16E-02 | 2.14E-03 | -10.093 | 0 |
| NOEXPER | Dummy variable if startexp=0 | -0.18369 | 3.78E-02 | -4.855 | 0 |
| ANC | Anchorage dummy variable | -1.471 | 0.3294 | -4.466 | 0 |
| HEATDD | Heating degree days | -4.84E-05 | 1.45E-05 | -3.345 | 0.0008 |
| COOLDD | Cooling degree days | 1.68E-03 | 1.61E-03 | 1.043 | 0.2969 |
| LOWRAIN | Low rainfall (AIR definition) | 4.40E-02 | 5.92E-02 | 0.744 | 0.457 |
| HIGHRAIN | High rainfall (AIR definition) | 8.77E-02 | 7.20E-02 | 1.218 | 0.2231 |
| TOTPOP | Community population | 2.26E-05 | 1.53E-05 | 1.474 | 0.1405 |
| PCTAIAN | Percent of community that is AIAN alone | -1.84 | 0.5962 | -3.086 | 0.002 |
| PCTOTH | Percent of community neither white nor AIAN | -2.7472 | 0.5962 | -4.608 | 0 |
| SCHLPOP | School Age Population, 2000 | -8.96E-05 | 6.05E-05 | -1.48 | 0.1389 |
| SCHPAIAN | Percent of SCHLPOP that is AIAN | 1.0957 | 0.542 | 2.022 | 0.0432 |
| SCHPOTH | Percent of SCHLPOP neither white nor AIAN | 2.8636 | 0.577 | 4.963 | 0 |
| PCTEMPL | Percent of cnty 16 and over that is employed | 0.45893 | 0.2232 | 2.056 | 0.0398 |
| PCTPOV | Percent of cnty's families in poverty (1999) | -0.17117 | 0.2401 | -0.713 | 0.4758 |
| ROADED | 1=community is connected by road to Anchorage | 0.14004 | 8.46E-02 | 1.656 | 0.0977 |
| AIRTOHUB | 1=cnty not road-connected to hub | -6.37E-02 | 6.45E-02 | -0.987 | 0.3236 |
| HUBTOANC | Cost of travel from hub to Anchorage | -1.06E-04 | 2.01E-04 | -0.53 | 0.5959 |
| DISTTOT | Total district enrollment | 3.68E-05 | 6.79E-06 | 5.416 | 0 |
| LASTDRY | Alcohol status of cnty, teacher's last yr in cnty | 0.144 | 6.20E-02 | 2.323 | 0.0202 |
| SUPER | Job=superintendent | 4.44E-03 | 0.1483 | 0.03 | 0.9761 |
| ASUPER | Job=assistant superintendent | 4.13E-02 | 0.2097 | 0.197 | 0.8438 |
| PRINC | Job= principal | -9.15E-02 | 6.31E-02 | -1.449 | 0.1473 |
| APRINC | Job=assistant principal | 0.1574 | 0.1302 | 1.209 | 0.2267 |
| DISTINST | District-level instructional professionals | 8.13E-02 | 8.12E-02 | 1.002 | 0.3165 |
| DISTPROF | Other district-level professionals | -0.16926 | 0.1092 | -1.55 | 0.1211 |
| HEAD | Job=head teacher | -0.10185 | 9.04E-02 | -1.127 | 0.2598 |
| OTHPROF | Job=other school-level professionals | -5.86E-02 | 5.56E-02 | -1.054 | 0.2921 |
| SPECED | Job=special education classroom teacher | -0.13211 | 4.23E-02 | -3.121 | 0.0018 |
| SPECRES | Job= other special education teacher | 4.65E-02 | 8.70E-02 | 0.535 | 0.5924 |
| MATHSCI | Job=secondary math or science | 0.90373 | 8.22E-02 | 11.001 | 0 |

Log-likelihood = -15286.9 Wald Chi-Squared (42) = 3976.2 Prob=0

Appendix Table II-2-4. Survival Equation, Teachers Only

| Variable Name | Var Description | Coeff. | Std Error | T-Ratio | Prob |
|---------------|--|-----------|-----------|---------|--------|
| Constant | | -1.3651 | 0.4404 | -3.1 | 0.0019 |
| LWAGEDIF | Log of ratio between actual and predicted wage | 2.8789 | 0.9105 | 3.162 | 0.0016 |
| AGE | Age, last year in cmty | 0.16006 | 1.10E-02 | 14.533 | 0 |
| AGESQ | Age squared | -1.51E-03 | 1.25E-04 | -12.097 | 0 |
| FEMALE | Gender | 6.16E-02 | 2.90E-02 | 2.121 | 0.0339 |
| NATIVE | Alaska Native ethnicity | 0.44455 | 6.25E-02 | 7.117 | 0 |
| BLACK | Black ethnicity | -0.3441 | 0.109 | -3.157 | 0.0016 |
| OTHER | Not black, not native, not white | 1.7457 | 1.313 | 1.33 | 0.1836 |
| BA | Highest ed is BA | -0.38088 | 0.2721 | -1.4 | 0.1615 |
| MA | Highest ed is MA | -0.59522 | 0.2727 | -2.183 | 0.029 |
| SP | Highest ed is Education Specialist | -0.66016 | 0.4493 | -1.469 | 0.1418 |
| DD | Highest ed is Doctorate | -1.0751 | 0.3337 | -3.222 | 0.0013 |
| STARTEXP | Experience, first year in community | -2.33E-02 | 2.33E-03 | -10.009 | 0 |
| NOEXPER | Dummy variable if startexp=0 | -0.15848 | 3.98E-02 | -3.981 | 0.0001 |
| ANC | Anchorage dummy variable | -1.6338 | 0.364 | -4.488 | 0 |
| HEATDD | Heating degree days | -4.21E-05 | 1.55E-05 | -2.712 | 0.0067 |
| COOLDD | Cooling degree days | 1.85E-03 | 1.79E-03 | 1.032 | 0.3021 |
| LOWRAIN | Low rainfall (AIR definition) | 1.02E-02 | 6.33E-02 | 0.161 | 0.8718 |
| HIGHRAIN | High rainfall (AIR definition) | 0.11734 | 7.70E-02 | 1.524 | 0.1276 |
| TOTPOP | Community population | 2.77E-05 | 1.68E-05 | 1.651 | 0.0988 |
| PCTAIAN | Percent of community that is AIAN alone | -1.8587 | 0.6379 | -2.914 | 0.0036 |
| PCTOTH | Percent of community neither white nor AIAN | -2.843 | 0.6361 | -4.469 | 0 |
| SCHLPOP | School Age Population, 2000 | -1.09E-04 | 6.57E-05 | -1.652 | 0.0986 |
| SCHPAIAN | Percent of SCHLPOP that is AIAN | 1.1146 | 0.5818 | 1.916 | 0.0554 |
| SCHPOTH | Percent of SCHLPOP neither white nor AIAN | 2.9835 | 0.6111 | 4.882 | 0 |
| PCTEMPL | % of community age 16+ that is employed (1999) | 0.48894 | 0.2363 | 2.069 | 0.0386 |
| PCTPOV | % of community's families in poverty (1999) | -0.19255 | 0.2592 | -0.743 | 0.4576 |
| ROADED | 1=community is connected by road to Anchorage | 0.15959 | 8.98E-02 | 1.777 | 0.0756 |
| AIRTOHUB | 1=cmty not road-connected to hub | -7.64E-02 | 6.92E-02 | -1.104 | 0.2695 |
| HUBTOANC | Cost of travel from hub to Anchorage | -1.02E-04 | 2.14E-04 | -0.478 | 0.6327 |
| DISTTOT | Total district enrollment | 3.67E-05 | 7.52E-06 | 4.886 | 0 |
| LASTDRY | Alcohol status of cmty, teacher's last yr | 0.18827 | 6.73E-02 | 2.799 | 0.0051 |
| HEAD | Job=head teacher | -0.10183 | 9.01E-02 | -1.13 | 0.2584 |
| OTHPROF | Job=other school-level professionals | -7.26E-02 | 5.59E-02 | -1.299 | 0.1941 |
| SPECED | Job=special education classroom teacher | -0.13349 | 4.24E-02 | -3.146 | 0.0017 |
| SPECRES | Job= other special education teacher | 4.25E-02 | 8.72E-02 | 0.487 | 0.626 |
| MATHSCI | Job=secondary math or science | 0.89539 | 8.22E-02 | 10.889 | 0 |

Log-Likelihood..... -13992. Wald ChiSquared (37)=3018 Prob=0

Appendix Table II-2-5. Survival Equation, Administrators Only

| Variable Name | Var Description | Coeff. | Std Error | T-Ratio | Prob |
|---------------|---|-----------|-----------|---------|--------|
| Constant | | 1.819 | 1.319 | 1.379 | 0.1678 |
| LWAGEDIF | Log of ratio between actual and predicted wage | 4.5926 | 1.881 | 2.442 | 0.0146 |
| AGE | Age, last year in cmty | 7.09E-03 | 4.66E-02 | 0.152 | 0.8791 |
| AGESQ | Age squared | 3.84E-05 | 4.81E-04 | 0.08 | 0.9364 |
| FEMALE | Gender | 0.10953 | 8.66E-02 | 1.265 | 0.2059 |
| NATIVE | Alaska Native ethnicity | 0.28888 | 0.1843 | 1.567 | 0.1171 |
| BLACK | Black ethnicity | -0.34022 | 0.4047 | -0.841 | 0.4006 |
| OTHER | Not black, not native, not white | 0.93345 | 0.3057 | 3.054 | 0.0023 |
| BA | Highest ed is BA | 0.52495 | 0.3132 | 1.676 | 0.0937 |
| MA | Highest ed is MA | 0.36786 | 0.4158 | 0.885 | 0.3763 |
| SP | Highest ed is Education Specialist | 0.34219 | 0.3487 | 0.981 | 0.3264 |
| DD | Highest ed is Doctorate | -1.49E-02 | 6.01E-03 | -2.481 | 0.0131 |
| STARTEXP | Experience, first year in community | -0.33991 | 0.1297 | -2.621 | 0.0088 |
| NOEXPER | Dummy variable if startexp=0 | 0.30366 | 0.7726 | 0.393 | 0.6943 |
| ANC | Anchorage dummy variable | -8.87E-05 | 3.66E-05 | -2.421 | 0.0155 |
| HEATDD | Heating degree days | 5.70E-03 | 6.23E-03 | 0.915 | 0.3601 |
| COOLDD | Cooling degree days | 0.21368 | 0.1629 | 1.312 | 0.1896 |
| LOWRAIN | Low rainfall (AIR definition) | -0.13043 | 0.2101 | -0.621 | 0.5347 |
| HIGHRAIN | High rainfall (AIR definition) | 2.31E-06 | 2.47E-06 | 0.935 | 0.35 |
| TOTPOP | Community population | -0.70076 | 0.5469 | -1.281 | 0.2 |
| PCTAIAN | Percent of community that is AIAN alone | -0.55622 | 1.138 | -0.489 | 0.6251 |
| PCTOTH | Percent of community neither white nor AIAN | -0.14633 | 0.4111 | -0.356 | 0.7219 |
| DISTANAI | Percent of DISTRICT enrollment that is AIAN | -8.3202 | 5.495 | -1.514 | 0.13 |
| DISTPBL | Percent of DISTRICT enrollment that is Black | -0.19988 | 1.49 | -0.134 | 0.8933 |
| DISTPOTH | % DISTRICT enrollment not white, AIAN, or black | 0.41716 | 0.6898 | 0.605 | 0.5453 |
| PCTEMPL | % of cmty aged 16+ that is employed (1999) | 2.97E-02 | 0.6785 | 0.044 | 0.9651 |
| PCTPOV | % of community's families in poverty (1999) | -3.39E-02 | 0.2638 | -0.129 | 0.8977 |
| ROADED | 1=community is connected by road to Anchorage | -6.00E-02 | 0.1787 | -0.336 | 0.7372 |
| AIRTOHUB | 1=cmty not road-connected to hub | -3.53E-04 | 5.66E-04 | -0.624 | 0.5328 |
| HUBTOANC | Cost of travel from hub to Anchorage | 3.60E-05 | 1.75E-05 | 2.06 | 0.0394 |
| DISTTOT | Total district enrollment | -0.14081 | 0.166 | -0.848 | 0.3962 |
| LASTDRY | Alcohol status of community, teacher's last yr | 9.62E-02 | 0.1684 | 0.571 | 0.5678 |
| SUPER | Job=superintendent | 0.12649 | 0.2262 | 0.559 | 0.5759 |
| ASUPER | Job=assistant superintendent | 0.10162 | 0.1144 | 0.888 | 0.3745 |
| PRINC | Job= principal | -0.29185 | 0.1528 | -1.91 | 0.0562 |
| APRINC | Job=assistant principal | 0.15562 | 0.1473 | 1.056 | 0.2909 |
| DISTINST | District-level instructional professionals | 1.819 | 1.319 | 1.379 | 0.1678 |
| DISTPROF | Other district-level professionals | 4.5926 | 1.881 | 2.442 | 0.0146 |

Log-Likelihood..... -1552.6 Wald ChiSquared (36) = 377 Prob =0

Appendix Table II-2-6. Discrete Choice Equation, All Certificated Personnel, Last Two Moves Only

| Variable Name | Var Description | Coeff. | Std Error | T-Ration | Prob |
|---------------|--|-----------|-----------|----------|--------|
| Constant | | 6.8266 | 1.752 | 3.898 | 0.0001 |
| LWAGEDIF | Log of ratio between actual and predicted wage | 1.8732 | 0.9351 | 2.003 | 0.0452 |
| | Log of ratio between average wage for a regular classroom teacher and average wage for job held after the move | 0.5633 | 0.3054 | 1.845 | 0.0651 |
| LOGTYPE | Administrator Job | -9.02E-05 | 2.83E-05 | -3.188 | 0.0014 |
| ADMIN | Heating degree days | 1.39E-02 | 4.11E-03 | 3.388 | 0.0007 |
| HEATDD | Cooling degree days | -0.31392 | 0.1396 | -2.249 | 0.0245 |
| COOLDD | Low rainfall | -0.14964 | 0.2003 | -0.747 | 0.4549 |
| LOWRAIN | High rainfall | -5.37E-05 | 2.78E-05 | -1.934 | 0.0532 |
| HIGHRAIN | Community population | -3.0336 | 1.201 | -2.527 | 0.0115 |
| TOTPOP | Percent of community that is AIAN alone | -3.1506 | 1.319 | -2.388 | 0.0169 |
| PCTAIAN | Percent of community neither white nor AIAN | 2.33E-04 | 1.15E-04 | 2.03 | 0.0423 |
| PCTOTH | School Age Population, 2000 | 2.6492 | 1.132 | 2.341 | 0.0192 |
| SCHLPOP | Percent of SCHLPOP that is AIAN | 2.8094 | 1.287 | 2.183 | 0.029 |
| SCHPAIAN | Percent of SCHLPOP neither white nor AIAN | 0.4895 | 0.3936 | 1.244 | 0.2136 |
| SCHPOTH | % of community aged 16+ employed (1999) | -0.73407 | 0.5927 | -1.238 | 0.2155 |
| PCTEMPL | Percent of community's families in poverty (1999) | 0.71252 | 0.2193 | 3.248 | 0.0012 |
| PCTPOV | 1=community is connected by road to Anchorage | -0.18633 | 0.1563 | -1.192 | 0.2332 |
| ROADED | 1=cmtly not road-connected to hub | -8.63E-04 | 4.42E-04 | -1.955 | 0.0506 |
| AIRTOHUB | Cost of travel from hub to Anchorage | 5.26E-07 | 1.29E-05 | 0.041 | 0.9674 |
| HUBTOANC | Total district enrollment | -9.69E-02 | 0.1473 | -0.658 | 0.5107 |
| DISTTOT | Alcohol status of community, teacher's last yr | 6.8266 | 1.752 | 3.898 | 0.0001 |
| LASTDRY | | | | | |
| | Log-Likelihood..... | -1007.1 | | | |
| | Restricted (Slopes=0) Log-L. | -1165.5 | | | |
| | Chi-Squared (20)..... | 316.86 | | | |
| | Significance Level..... | 0.000 | | | |

Appendix Table II-2-7. Discrete Choice Equation, Teachers Moving to Other Teaching Jobs

| Variable Name | Var Description | Coeff. | Std Error | T-Ratio | Prob |
|---------------|--|-----------|-----------|---------|--------|
| Constant | | 7.7936 | 2.036 | 3.828 | 0.0001 |
| LWAGEDIF | Log of ratio between actual and predicted wage | 6.9791 | 2.194 | 3.182 | 0.0015 |
| | Log of ratio between average wage for a regular classroom teacher and average wage for job held after the move | | | | |
| LOGTYPE | | -6.71E-05 | 3.23E-05 | -2.076 | 0.0379 |
| ADMIN | Administrator Job | 1.34E-02 | 4.67E-03 | 2.867 | 0.0041 |
| HEATDD | Heating degree days | -0.62799 | 0.1588 | -3.955 | 0.0001 |
| COOLDD | Cooling degree days | 8.20E-02 | 0.2336 | 0.351 | 0.7257 |
| LOWRAIN | Low rainfall | -6.65E-05 | 3.09E-05 | -2.157 | 0.031 |
| HIGHRAIN | High rainfall | -2.4088 | 1.38 | -1.746 | 0.0808 |
| TOTPOP | Community population | -2.8916 | 1.51 | -1.915 | 0.0555 |
| PCTAIAN | Percent of community that is AIAN alone | 2.84E-04 | 1.27E-04 | 2.228 | 0.0259 |
| PCTOTH | Percent of community neither white nor AIAN | 2.004 | 1.3 | 1.541 | 0.1233 |
| SCHLPOP | School Age Population, 2000 | 3.0199 | 1.45 | 2.082 | 0.0373 |
| SCHPAIAN | Percent of SCHLPOP that is AIAN | 0.8036 | 0.453 | 1.774 | 0.0761 |
| SCHPOTH | Percent of SCHLPOP neither white nor AIAN | -0.57223 | 0.6828 | -0.838 | 0.402 |
| PCTEMPL | % of community aged 16+ employed (1999) | 1.0051 | 0.2521 | 3.988 | 0.0001 |
| PCTPOV | Percent of community's families in poverty (1999) | -3.20E-02 | 0.1816 | -0.176 | 0.8603 |
| ROADED | 1=community is connected by road to Anchorage | -7.76E-04 | 5.11E-04 | -1.517 | 0.1293 |
| AIRTOHUB | 1=cmtly not road-connected to hub | 2.91E-06 | 1.44E-05 | 0.202 | 0.8401 |
| HUBTOANC | Cost of travel from hub to Anchorage | -0.22181 | 0.1726 | -1.285 | 0.1987 |
| DISTTOT | Total district enrollment | 7.7936 | 2.036 | 3.828 | 0.0001 |
| LASTDRY | Alcohol status of community, teacher's last yr | 6.9791 | 2.194 | 3.182 | 0.0015 |
| | Log-Likelihood..... | -771.73 | | | |
| | Restricted (Slopes=0) Log-L. | -912.02 | | | |
| | Chi-Squared (19)..... | 280.59 | | | |
| | Significance Level..... | 0.000 | | | |

Appendix Table II-2-8. Discrete Choice Equation, Administrators Moving to Other Administration Jobs

| Variable Name | Var Description | Coeff. | Std Error | T-Ratio | Prob |
|---------------|--|-----------|-----------|---------|--------|
| Constant | | 4.8094 | 3.631 | 1.324 | 0.1854 |
| LWAGEDIF | Log of ratio between actual and predicted wage | 3.148 | 0.5904 | 5.332 | 0 |
| | Log of ratio between average wage for a regular classroom teacher and average wage for job held after the move | | | | |
| LOGTYPE | | -2.09E-04 | 6.36E-05 | -3.292 | 0.001 |
| ADMIN | Administrator Job | 1.33E-02 | 9.47E-03 | 1.41 | 0.1587 |
| HEATDD | Heating degree days | 0.64915 | 0.3218 | 2.018 | 0.0436 |
| COOLDD | Cooling degree days | -0.93015 | 0.4159 | -2.237 | 0.0253 |
| LOWRAIN | Low rainfall | 1.19E-05 | 7.05E-05 | 0.168 | 0.8663 |
| HIGHRAIN | High rainfall | -3.7896 | 2.719 | -1.394 | 0.1634 |
| TOTPOP | Community population | -1.8738 | 3.028 | -0.619 | 0.536 |
| PCTAIAN | Percent of community that is AIAN alone | -2.27E-05 | 2.90E-04 | -0.078 | 0.9375 |
| PCTOTH | Percent of community neither white nor AIAN | 4.2975 | 2.566 | 1.675 | 0.0939 |
| SCHLPOP | School Age Population, 2000 | 1.608 | 3.224 | 0.499 | 0.618 |
| SCHPAIAN | Percent of SCHLPOP that is AIAN | 0.54682 | 0.8919 | 0.613 | 0.5398 |
| SCHPOTH | Percent of SCHLPOP neither white nor AIAN | -0.22867 | 1.323 | -0.173 | 0.8628 |
| PCTEMPL | % of community aged 16+ employed (1999) | 5.25E-03 | 0.4857 | 0.011 | 0.9914 |
| PCTPOV | Percent of community's families in poverty (1999) | -0.76238 | 0.3337 | -2.285 | 0.0223 |
| ROADED | 1=community is connected by road to Anchorage | -1.78E-03 | 9.81E-04 | -1.812 | 0.0699 |
| AIRTOHUB | 1=cmtly not road-connected to hub | -1.94E-05 | 3.07E-05 | -0.632 | 0.5276 |
| HUBTOANC | Cost of travel from hub to Anchorage | 0.16049 | 0.3112 | 0.516 | 0.6061 |
| DISTTOT | Total district enrollment | 4.8094 | 3.631 | 1.324 | 0.1854 |
| LASTDRY | Alcohol status of community, teacher's last yr | 3.148 | 0.5904 | 5.332 | 0 |
| | Log-Likelihood..... | -217.86 | | | |
| | Restricted (Slopes=0) Log-L. | -253.50 | | | |
| | Chi-Squared (19)..... | 71.290 | | | |
| | Significance Level..... | 0.0000 | | | |

Appendix Table II-2-9. Discrete Choice Equation, All Certificated Personnel, All Moves

| Variable Name | Var Description | Coeff. | Std Error | T-Ratio | Prob |
|---------------|--|-----------|-----------|---------|--------|
| Constant | | 6.3568 | 1.439 | 4.418 | 0 |
| LWAGEDIF | Log of ratio between actual and predicted wage | 2.7902 | 0.7889 | 3.537 | 0.0004 |
| | Log of ratio between average wage for a regular classroom teacher and average wage for job held after the move | 0.29382 | 0.2548 | 1.153 | 0.2489 |
| LOGTYPE | Administrator Job | -7.24E-05 | 2.28E-05 | -3.171 | 0.0015 |
| ADMIN | Heating degree days | 1.23E-02 | 3.32E-03 | 3.711 | 0.0002 |
| HEATDD | Cooling degree days | -0.24601 | 0.1095 | -2.247 | 0.0247 |
| COOLDD | Low rainfall | -0.19035 | 0.1664 | -1.144 | 0.2527 |
| LOWRAIN | High rainfall | -4.98E-05 | 2.29E-05 | -2.175 | 0.0296 |
| HIGHRAIN | Community population | -3.406 | 0.9823 | -3.467 | 0.0005 |
| TOTPOP | Percent of community that is AIAN alone | -3.3649 | 1.101 | -3.057 | 0.0022 |
| PCTAIAN | Percent of community neither white nor AIAN | 2.08E-04 | 9.47E-05 | 2.198 | 0.0279 |
| PCTOTH | School Age Population, 2000 | 2.9415 | 0.9311 | 3.159 | 0.0016 |
| SCHLPOP | Percent of SCHLPOP that is AIAN | 3.043 | 1.072 | 2.84 | 0.0045 |
| SCHPAIAN | Percent of SCHLPOP neither white nor AIAN | 0.11639 | 0.3218 | 0.362 | 0.7176 |
| SCHPOTH | % of community aged 16+ employed (1999) | -0.53238 | 0.4588 | -1.16 | 0.2459 |
| PCTEMPL | Percent of community's families in poverty (1999) | 0.55355 | 0.1804 | 3.069 | 0.0022 |
| PCTPOV | 1=community is connected by road to Anchorage | -6.82E-02 | 0.1263 | -0.54 | 0.5891 |
| ROADED | 1=cmty not road-connected to hub | -5.59E-04 | 3.59E-04 | -1.556 | 0.1196 |
| AIRTOHUB | Cost of travel from hub to Anchorage | 6.00E-06 | 9.68E-06 | 0.619 | 0.5358 |
| HUBTOANC | Total district enrollment | -0.15568 | 0.1148 | -1.356 | 0.175 |
| DISTTOT | Alcohol status of community, teacher's last yr | 6.3568 | 1.439 | 4.418 | 0 |
| LASTDRY | | | | | |
| | Log-Likelihood..... | -1607.4 | | | |
| | Restricted (Slopes=0) Log-L. | -1764.8 | | | |
| | Chi-Squared (20)..... | 314.87 | | | |
| | Significance Level..... | 0.0000 | | | |

APPENDIX TABLE II-3-1. Energy Cost Relatives

| DISTRICT | DISTID | FY2000 | FY2001 | FY2002 | FY2003 | AVE 00-03 | AIR ESTIMATE |
|--------------------------------|--------|--------|--------|--------|--------|--------------|-----------------|
| DENALI BOROUGH SCHOOL DISTRICT | 2 | 4.798 | 5.026 | 5.297 | 4.722 | 4.961 | 1.659 |
| ALASKA GATEWAY SCHOOL DISTRICT | 3 | 6.845 | 7.293 | 6.754 | 7.172 | 7.016 | 3.797 |
| ALEUTIAN REGION SCHOOL DIST | 4 | 2.848 | 6.507 | 6.096 | 5.949 | 5.350 | 4.980 |
| ANCHORAGE SCHOOL DISTRICT | 5 | 1.000 | 1.000 | 1.000 | 1.000 | 1.000 | 1.000 |
| ANNETTE ISLAND SCHOOL DISTRICT | 6 | 2.663 | 3.549 | 2.467 | 3.187 | 2.966 | 0.752 |
| BERING STRAIT SCHOOL DISTRICT | 7 | 5.552 | 5.860 | 5.794 | 9.591 | 6.699 | 4.099 |
| BRISTOL BAY BOROUGH SCH DIST | 8 | 3.820 | 4.796 | 4.485 | 4.753 | 4.463 | 2.962 |
| CHATHAM REGION SCHOOLS | 9 | 4.040 | 4.060 | 4.247 | 7.692 | 5.010 | 3.721 |
| CHUGACH SCHOOL DISTRICT | 10 | 3.866 | 3.530 | 3.329 | 3.156 | 3.470 | 1.436 |
| COPPER RIVER SCHOOL DISTRICT | 11 | 2.304 | 2.656 | 2.419 | 2.580 | 2.490 | 2.388 |
| CORDOVA CITY SCHOOL DISTRICT | 12 | 2.206 | 2.419 | 2.026 | 2.355 | 2.251 | 1.647 |
| CRAIG CITY SCHOOL DISTRICT | 13 | 1.230 | 1.630 | 1.676 | 1.575 | 1.528 | 1.875 |
| DELTA GREELY SCHOOL DISTRICT | 14 | 2.137 | 1.793 | 1.717 | 1.421 | 1.767 | 2.333 |
| DILLINGHAM CITY SCHOOL DIST | 15 | 2.137 | 2.219 | 2.643 | 3.139 | 2.534 | 2.162 |
| FAIRBANKS NORTH STAR BORO S/D | 16 | 1.178 | 1.287 | 1.213 | 1.328 | 1.251 | 1.617 |
| GALENA CITY SCHOOL DISTRICT | 17 | 1.485 | 1.537 | 2.109 | 2.002 | 1.783 | 2.872 |
| HAINES BOROUGH SCHOOL DISTRICT | 18 | 2.386 | 2.722 | 2.809 | 3.175 | 2.773 | 1.806 |
| HOONAH CITY SCHOOL DISTRICT | 19 | 4.925 | 5.536 | 4.935 | 5.302 | 5.174 | 4.625 |
| HYDABURG CITY SCHOOL DISTRICT | 20 | 3.776 | 5.597 | 6.301 | 5.766 | 5.360 | 1.232 |
| IDITAROD AREA SCHOOL DISTRICT | 21 | 7.206 | 5.940 | 6.766 | 8.292 | 7.051 | 5.130 |
| JUNEAU BOROUGH SCHOOLS | 22 | 0.853 | 0.989 | 0.911 | 1.032 | 0.946 | 0.743 |
| KAKE CITY SCHOOL DISTRICT | 23 | 4.078 | 5.124 | 5.164 | 6.022 | 5.097 | 2.387 |
| KENAI PENINSULA BOROUGH SCHS | 24 | 1.558 | 1.598 | 1.642 | 1.519 | 1.579 | 1.343 |
| KETCHIKAN GATEWAY BOROUGH S.D. | 25 | 1.701 | 1.963 | 1.761 | 1.789 | 1.803 | 0.755 |
| KLAWOCK CITY SCHOOL DISTRICT | 27 | 2.739 | 3.684 | 2.854 | 3.250 | 3.132 | 1.876 |
| KODIAK ISLAND BOROUGH SCH DIST | 28 | 2.326 | 2.654 | 2.384 | 2.500 | 2.466 | 1.958 |
| KUSPUK SCHOOL DISTRICT | 29 | 5.626 | 7.204 | 7.810 | 7.909 | 7.137 | 1.672 |
| LAKE AND PENINSULA SCHOOL DIST | 30 | 11.333 | 12.512 | 14.190 | 14.935 | 13.242 | 4.631 |
| LOWER KUSKOKWIM SCHOOL DIST | 31 | 4.297 | 4.992 | 3.989 | 4.771 | 4.512 | 3.436 |
| LOWER YUKON SCHOOL DISTRICT | 32 | 3.700 | 4.335 | 5.645 | 4.067 | 4.437 | 3.179 |
| MATANUSKA-SUSITNA BOROUGH SCHS | 33 | 1.160 | 1.187 | 1.202 | 1.170 | 1.180 | 1.059 |
| NENANA CITY SCHOOL DISTRICT | 34 | 0.852 | 2.187 | 0.956 | 1.149 | 1.286 | 1.808 |
| NOME CITY SCHOOL DISTRICT | 35 | 3.029 | 3.200 | 3.378 | 3.817 | 3.356 | 2.405 |
| NORTH SLOPE BOROUGH SCH DIST | 36 | 6.395 | 5.464 | 5.160 | 5.384 | 5.601 | 9.329 |
| NORTHWEST ARCTIC SCHOOL DIST | 37 | 6.346 | 6.669 | 7.203 | 7.890 | 7.027 | 4.937 |
| PELICAN CITY SCHOOL DISTRICT | 38 | 5.086 | 8.387 | 10.017 | 9.586 | 8.269 | 1.282 |
| PETERSBURG CITY SCHOOL DIST | 39 | 2.728 | 2.984 | 3.062 | 3.342 | 3.029 | 1.246 |
| PRIBILOF ISLAND SCHOOL DIST | 40 | 4.735 | 4.961 | 4.970 | 4.966 | 4.908 | 1.316 |
| SITKA BOROUGH SCHOOL DISTRICT | 42 | 1.187 | 1.438 | 1.229 | 1.475 | 1.332 | 0.914 |
| SKAGWAY CITY SCHOOL DISTRICT | 43 | 3.489 | 3.943 | 3.020 | 3.328 | 3.445 | 1.656 |
| SOUTHEAST ISLAND SCHOOL DIST | 44 | 2.992 | 3.736 | 3.861 | 4.668 | 3.814 | 1.124 |
| SOUTHWEST REGION SCHOOL DIST | 45 | 4.385 | 4.296 | 7.432 | 8.839 | 6.238 | 3.410 |
| SAINT MARYS CITY SCHOOL DIST | 46 | 3.825 | 5.629 | 5.268 | 4.694 | 4.854 | 3.942 |
| UNALASKA CITY SCHOOL DISTRICT | 47 | 3.756 | 3.659 | 2.351 | 2.819 | 3.146 | 1.895 |
| VALDEZ CITY SCHOOL DISTRICT | 48 | 2.168 | 1.988 | 1.868 | 2.542 | 2.142 | 1.617 |
| WRANGELL CITY SCHOOL DISTRICT | 49 | 1.748 | 1.690 | 1.870 | 2.019 | 1.831 | 1.051 |
| YAKUTAT CITY SCHOOL DISTRICT | 50 | 4.497 | 5.060 | 5.556 | 5.912 | 5.256 | 3.397 |
| YUKON FLATS SCHOOL DISTRICT | 51 | 14.100 | 14.988 | 15.312 | 14.682 | 14.770 | 5.443 |
| YUKON KOYUKUK SCHOOL DISTRICT | 52 | 9.322 | 9.953 | 9.651 | 5.807 | 8.683 | 4.738 |
| TANANA CITY SCHOOL DISTRICT | 53 | 8.329 | 9.500 | 9.484 | 8.582 | 8.974 | 4.680 |
| YUPIIT SCHOOL DISTRICT | 54 | 3.132 | 4.807 | 4.967 | 6.113 | 4.754 | 3.587 |
| KASHUNAMIUT SCHOOL DISTRICT | 55 | 2.969 | 3.221 | 2.942 | 4.528 | 3.415 | 2.762 |
| ALEUTIANS EAST BOROUGH SCH DIS | 56 | 5.727 | 9.329 | 9.874 | 16.371 | 10.325 | 3.233 |
| AVERAGE | | | | | | 3.564 | 2.659 |

SOURCE: COMPUTED BY ISER FROM THE SUPERLATIVE INDEX MODEL

APPENDIX TABLE II-3-2. Comparison of AIR Predicted and Actual Energy Superlative Indexes

| DISTRICT | DISTID | AIR ENERGY | ACTUAL ENERGY | act/air |
|--------------------------------|--------|------------|---------------|----------|
| DENALI BOROUGH SCHOOL DISTRICT | 2 | 1.090 | 1.181 | 1.083013 |
| ALASKA GATEWAY SCHOOL DISTRICT | 3 | 1.278 | 1.359 | 1.063124 |
| ALEUTIAN REGION SCHOOL DIST | 4 | 1.651 | 1.611 | 0.975615 |
| ANCHORAGE SCHOOL DISTRICT | 5 | 1.000 | 1.000 | 1 |
| ANNETTE ISLAND SCHOOL DISTRICT | 6 | 1.036 | 1.113 | 1.074159 |
| BERING STRAIT SCHOOL DISTRICT | 7 | 1.535 | 1.572 | 1.023729 |
| BRISTOL BAY BOROUGH SCH DIST | 8 | 1.187 | 1.208 | 1.017968 |
| CHATHAM REGION SCHOOLS | 9 | 1.207 | 1.215 | 1.005974 |
| CHUGACH SCHOOL DISTRICT | 10 | 1.313 | 1.405 | 1.07017 |
| COPPER RIVER SCHOOL DISTRICT | 11 | 1.137 | 1.135 | 0.997864 |
| CORDOVA CITY SCHOOL DISTRICT | 12 | 1.074 | 1.093 | 1.01728 |
| CRAIG CITY SCHOOL DISTRICT | 13 | 1.087 | 1.068 | 0.982215 |
| DELTA GREELY SCHOOL DISTRICT | 14 | 1.093 | 1.087 | 0.994662 |
| DILLINGHAM CITY SCHOOL DIST | 15 | 1.136 | 1.135 | 0.999406 |
| FAIRBANKS NORTH STAR BORO S/D | 16 | 1.085 | 1.070 | 0.986195 |
| GALENA CITY SCHOOL DISTRICT | 17 | 1.258 | 1.202 | 0.955504 |
| HAINES BOROUGH SCHOOL DISTRICT | 18 | 1.025 | 1.042 | 1.01632 |
| HOONAH CITY SCHOOL DISTRICT | 19 | 1.125 | 1.130 | 1.004539 |
| HYDABURG CITY SCHOOL DISTRICT | 20 | 1.099 | 1.172 | 1.066055 |
| IDITAROD AREA SCHOOL DISTRICT | 21 | 1.373 | 1.424 | 1.037633 |
| JUNEAU BOROUGH SCHOOLS | 22 | 1.027 | 1.033 | 1.005357 |
| KAKE CITY SCHOOL DISTRICT | 23 | 1.090 | 1.131 | 1.037413 |
| KENAI PENINSULA BOROUGH SCHS | 24 | 1.026 | 1.033 | 1.007336 |
| KETCHIKAN GATEWAY BOROUGH S.D. | 25 | 1.011 | 1.057 | 1.045449 |
| KLAWOCK CITY SCHOOL DISTRICT | 27 | 1.034 | 1.056 | 1.021627 |
| KODIAK ISLAND BOROUGH SCH DIST | 28 | 1.114 | 1.126 | 1.010369 |
| KUSPUK SCHOOL DISTRICT | 29 | 1.195 | 1.312 | 1.098083 |
| LAKE AND PENINSULA SCHOOL DIST | 30 | 1.462 | 1.603 | 1.096635 |
| LOWER KUSKOKWIM SCHOOL DIST | 31 | 1.358 | 1.379 | 1.015328 |
| LOWER YUKON SCHOOL DISTRICT | 32 | 1.388 | 1.403 | 1.011085 |
| MATANUSKA-SUSITNA BOROUGH SCHS | 33 | 0.993 | 0.997 | 1.004126 |
| NENANA CITY SCHOOL DISTRICT | 34 | 1.169 | 1.126 | 0.963564 |
| NOME CITY SCHOOL DISTRICT | 35 | 1.160 | 1.178 | 1.016117 |
| NORTH SLOPE BOROUGH SCH DIST | 36 | 1.554 | 1.518 | 0.97642 |
| NORTHWEST ARCTIC SCHOOL DIST | 37 | 1.467 | 1.501 | 1.023312 |
| PELICAN CITY SCHOOL DISTRICT | 38 | 1.144 | 1.242 | 1.08509 |
| PETERSBURG CITY SCHOOL DIST | 39 | 1.010 | 1.068 | 1.058131 |
| PRIBILOF ISLAND SCHOOL DIST | 40 | 1.290 | 1.417 | 1.098499 |
| SITKA BOROUGH SCHOOL DISTRICT | 42 | 1.033 | 1.045 | 1.011607 |
| SKAGWAY CITY SCHOOL DISTRICT | 43 | 1.000 | 1.044 | 1.044284 |
| SOUTHEAST ISLAND SCHOOL DIST | 44 | 1.067 | 1.129 | 1.058066 |
| SOUTHWEST REGION SCHOOL DIST | 45 | 1.256 | 1.277 | 1.01668 |
| SAINT MARYS CITY SCHOOL DIST | 46 | 1.257 | 1.255 | 0.998031 |
| UNALASKA CITY SCHOOL DISTRICT | 47 | 1.193 | 1.247 | 1.045965 |
| VALDEZ CITY SCHOOL DISTRICT | 48 | 1.053 | 1.070 | 1.015387 |
| WRANGELL CITY SCHOOL DISTRICT | 49 | 1.002 | 1.027 | 1.025795 |
| YAKUTAT CITY SCHOOL DISTRICT | 50 | 1.171 | 1.194 | 1.019398 |
| YUKON FLATS SCHOOL DISTRICT | 51 | 1.457 | 1.645 | 1.129388 |
| YUKON KOYUKUK SCHOOL DISTRICT | 52 | 1.451 | 1.556 | 1.072065 |
| TANANA CITY SCHOOL DISTRICT | 53 | 1.261 | 1.343 | 1.064821 |
| YUPIIT SCHOOL DISTRICT | 54 | 1.312 | 1.303 | 0.992873 |
| KASHUNAMIUT SCHOOL DISTRICT | 55 | 1.246 | 1.251 | 1.004175 |
| ALEUTIANS EAST BOROUGH SCH DIS | 56 | 1.491 | 1.546 | 1.036652 |
| AVERAGE | | 1.199 | 1.233 | |

SOURCE: COMPUTED FROM THE SUPERLATIVE INDEX MODEL.

MIN 0.955504
MAX 1.129388

**APPENDIX TABLE II-5-1. Special Revenue Funds
as a Proportion of Total Revenues**

| DISTRICT | DISTID | FY2003 SP REV/ TOT REV | FY2002 SP REV/ TOT REV | FY2001 SP REV/ TOT REV | FY2000 SP REV/ TOT REV | FOUR YR AVERAGE |
|--------------------------------|--------|------------------------------|------------------------------|------------------------------|------------------------------|--------------------|
| DENALI BOROUGH SCHOOL DISTRICT | 2 | 0.134 | 0.141 | 0.154 | 0.152 | 0.145 |
| ALASKA GATEWAY SCHOOL DISTRICT | 3 | 0.317 | 0.270 | 0.192 | 0.194 | 0.247 |
| ALEUTIAN REGION SCHOOL DIST | 4 | 0.089 | 0.046 | 0.080 | 0.062 | 0.069 |
| ANCHORAGE SCHOOL DISTRICT | 5 | 0.164 | 0.142 | 0.138 | 0.134 | 0.145 |
| ANNETTE ISLAND SCHOOL DISTRICT | 6 | 0.180 | 0.148 | 0.151 | 0.108 | 0.147 |
| BERING STRAIT SCHOOL DISTRICT | 7 | 0.233 | 0.195 | 0.157 | 0.161 | 0.189 |
| BRISTOL BAY BOROUGH SCH DIST | 8 | 0.206 | 0.188 | 0.183 | 0.179 | 0.189 |
| CHATHAM REGION SCHOOLS | 9 | 0.202 | 0.231 | 0.170 | 0.141 | 0.187 |
| CHUGACH SCHOOL DISTRICT | 10 | 0.643 | 0.654 | 0.517 | 0.539 | 0.596 |
| COPPER RIVER SCHOOL DISTRICT | 11 | 0.237 | 0.219 | 0.193 | 0.182 | 0.208 |
| CORDOVA CITY SCHOOL DISTRICT | 12 | 0.150 | 0.155 | 0.115 | 0.141 | 0.140 |
| CRAIG CITY SCHOOL DISTRICT | 13 | 0.199 | 0.257 | 0.282 | 0.158 | 0.228 |
| DELTA GREELY SCHOOL DISTRICT | 14 | 0.327 | 0.352 | 0.345 | 0.307 | 0.332 |
| DILLINGHAM CITY SCHOOL DIST | 15 | 0.245 | 0.228 | 0.220 | 0.216 | 0.228 |
| FAIRBANKS NORTH STAR BORO S/D | 16 | 0.174 | 0.183 | 0.189 | 0.161 | 0.177 |
| GALENA CITY SCHOOL DISTRICT | 17 | 0.198 | 0.182 | 0.105 | 0.132 | 0.159 |
| HAINES BOROUGH SCHOOL DISTRICT | 18 | 0.221 | 0.163 | 0.180 | 0.174 | 0.184 |
| HOONAH CITY SCHOOL DISTRICT | 19 | 0.337 | 0.299 | 0.238 | 0.184 | 0.267 |
| HYDABURG CITY SCHOOL DISTRICT | 20 | 0.134 | 0.175 | 0.195 | 0.268 | 0.196 |
| IDITAROD AREA SCHOOL DISTRICT | 21 | 0.248 | 0.253 | 0.230 | 0.220 | 0.238 |
| JUNEAU BOROUGH SCHOOLS | 22 | 0.175 | 0.170 | 0.154 | 0.149 | 0.162 |
| KAKE CITY SCHOOL DISTRICT | 23 | 0.205 | 0.149 | 0.143 | 0.138 | 0.160 |
| KENAI PENINSULA BOROUGH SCHS | 24 | 0.162 | 0.145 | 0.152 | 0.142 | 0.151 |
| KETCHIKAN GATEWAY BOROUGH S.D. | 25 | 0.177 | 0.172 | 0.165 | 0.131 | 0.161 |
| KLAWOCK CITY SCHOOL DISTRICT | 27 | 0.171 | 0.140 | 0.101 | 0.090 | 0.126 |
| KODIAK ISLAND BOROUGH SCH DIST | 28 | 0.157 | 0.153 | 0.147 | 0.135 | 0.148 |
| KUSPUK SCHOOL DISTRICT | 29 | 0.255 | 0.161 | 0.157 | 0.158 | 0.185 |
| LAKE AND PENINSULA SCHOOL DIST | 30 | 0.161 | 0.160 | 0.138 | 0.156 | 0.154 |
| LOWER KUSKOKWIM SCHOOL DIST | 31 | 0.233 | 0.224 | 0.234 | 0.195 | 0.222 |
| LOWER YUKON SCHOOL DISTRICT | 32 | 0.242 | 0.200 | 0.208 | 0.207 | 0.215 |
| MATANUSKA-SUSITNA BOROUGH SCHS | 33 | 0.200 | 0.188 | 0.186 | 0.175 | 0.188 |
| NENANA CITY SCHOOL DISTRICT | 34 | 0.239 | 0.095 | 0.068 | 0.088 | 0.125 |
| NOME CITY SCHOOL DISTRICT | 35 | 0.244 | 0.249 | 0.179 | 0.171 | 0.212 |
| NORTH SLOPE BOROUGH SCH DIST | 36 | 0.192 | 0.165 | 0.158 | 0.144 | 0.165 |
| NORTHWEST ARCTIC SCHOOL DIST | 37 | 0.215 | 0.200 | 0.210 | 0.176 | 0.201 |
| PELICAN CITY SCHOOL DISTRICT | 38 | 0.155 | 0.146 | 0.139 | 0.100 | 0.133 |
| PETERSBURG CITY SCHOOL DIST | 39 | 0.133 | 0.152 | 0.109 | 0.150 | 0.136 |
| PRIBILOF ISLAND SCHOOL DIST | 40 | 0.193 | 0.159 | 0.241 | 0.222 | 0.205 |
| SITKA BOROUGH SCHOOL DISTRICT | 42 | 0.211 | 0.229 | 0.189 | 0.184 | 0.204 |
| SKAGWAY CITY SCHOOL DISTRICT | 43 | 0.210 | 0.119 | 0.057 | 0.072 | 0.117 |
| SOUTHEAST ISLAND SCHOOL DIST | 44 | 0.323 | 0.331 | 0.253 | 0.179 | 0.274 |
| SOUTHWEST REGION SCHOOL DIST | 45 | 0.256 | 0.216 | 0.217 | 0.219 | 0.228 |
| SAINT MARYS CITY SCHOOL DIST | 46 | 0.187 | 0.212 | 0.314 | 0.193 | 0.228 |
| UNALASKA CITY SCHOOL DISTRICT | 47 | 0.244 | 0.235 | 0.179 | 0.192 | 0.214 |
| VALDEZ CITY SCHOOL DISTRICT | 48 | 0.182 | 0.165 | 0.168 | 0.164 | 0.170 |
| WRANGELL CITY SCHOOL DISTRICT | 49 | 0.209 | 0.153 | 0.130 | 0.148 | 0.161 |
| YAKUTAT CITY SCHOOL DISTRICT | 50 | 0.193 | 0.183 | 0.187 | 0.164 | 0.182 |
| YUKON FLATS SCHOOL DISTRICT | 51 | 0.140 | 0.159 | 0.123 | 0.116 | 0.135 |
| YUKON KOYUKUK SCHOOL DISTRICT | 52 | 0.211 | 0.206 | 0.225 | 0.146 | 0.199 |
| TANANA CITY SCHOOL DISTRICT | 53 | 0.232 | 0.274 | 0.294 | 0.227 | 0.258 |
| YUPIIT SCHOOL DISTRICT | 54 | 0.378 | 0.355 | 0.338 | 0.302 | 0.346 |
| KASHUNAMIUT SCHOOL DISTRICT | 55 | 0.275 | 0.300 | 0.254 | 0.233 | 0.267 |
| ALEUTIANS EAST BOROUGH SCH DIS | 56 | 0.104 | 0.133 | 0.107 | 0.097 | 0.110 |
| AVERAGE | | 0.217 | 0.203 | 0.188 | 0.173 | 0.196 |

SOURCE: COMPUTED BY ISER FROM ANNUAL DISTRICT REPORTS.

**APPENDIX TABLE II-5-2. Comparison of FY2000
With Four Year Average Weights**

| DISTRICT NAME | DISTID | AIR WITH FY2000 | AIR WITH 4 YEAR WEIGHTS | RATIO FOUR YR/ FY2000 WTS |
|--------------------------------|--------|--------------------|----------------------------------|---------------------------------|
| DENALI BOROUGH SCHOOL DISTRICT | 2 | 1.090 | 1.086 | 0.996 |
| ALASKA GATEWAY SCHOOL DISTRICT | 3 | 1.278 | 1.271 | 0.994 |
| ALEUTIAN REGION SCHOOL DIST | 4 | 1.651 | 1.697 | 1.028 |
| ANCHORAGE SCHOOL DISTRICT | 5 | 1.000 | 1.000 | 1.000 |
| ANNETTE ISLAND SCHOOL DISTRICT | 6 | 1.036 | 1.033 | 0.997 |
| BERING STRAIT SCHOOL DISTRICT | 7 | 1.535 | 1.508 | 0.982 |
| BRISTOL BAY BOROUGH SCH DIST | 8 | 1.187 | 1.190 | 1.003 |
| CHATHAM REGION SCHOOLS | 9 | 1.207 | 1.219 | 1.009 |
| CHUGACH SCHOOL DISTRICT | 10 | 1.313 | 1.267 | 0.966 |
| COPPER RIVER SCHOOL DISTRICT | 11 | 1.137 | 1.110 | 0.976 |
| CORDOVA CITY SCHOOL DISTRICT | 12 | 1.074 | 1.071 | 0.997 |
| CRAIG CITY SCHOOL DISTRICT | 13 | 1.087 | 1.096 | 1.008 |
| DELTA GREELY SCHOOL DISTRICT | 14 | 1.093 | 1.093 | 1.000 |
| DILLINGHAM CITY SCHOOL DIST | 15 | 1.136 | 1.145 | 1.008 |
| FAIRBANKS NORTH STAR BORO S/D | 16 | 1.085 | 1.085 | 1.000 |
| GALENA CITY SCHOOL DISTRICT | 17 | 1.258 | 1.243 | 0.988 |
| HAINES BOROUGH SCHOOL DISTRICT | 18 | 1.025 | 1.025 | 0.999 |
| HOONAH CITY SCHOOL DISTRICT | 19 | 1.125 | 1.113 | 0.989 |
| HYDABURG CITY SCHOOL DISTRICT | 20 | 1.099 | 1.067 | 0.971 |
| IDITAROD AREA SCHOOL DISTRICT | 21 | 1.373 | 1.383 | 1.008 |
| JUNEAU BOROUGH SCHOOLS | 22 | 1.027 | 1.024 | 0.997 |
| KAKE CITY SCHOOL DISTRICT | 23 | 1.090 | 1.096 | 1.005 |
| KENAI PENINSULA BOROUGH SCHS | 24 | 1.026 | 1.030 | 1.004 |
| KETCHIKAN GATEWAY BOROUGH S.D. | 25 | 1.011 | 1.012 | 1.001 |
| KLAWOCK CITY SCHOOL DISTRICT | 27 | 1.034 | 1.032 | 0.999 |
| KODIAK ISLAND BOROUGH SCH DIST | 28 | 1.114 | 1.112 | 0.998 |
| KUSPUK SCHOOL DISTRICT | 29 | 1.195 | 1.194 | 0.999 |
| LAKE AND PENINSULA SCHOOL DIST | 30 | 1.462 | 1.434 | 0.981 |
| LOWER KUSKOKWIM SCHOOL DIST | 31 | 1.358 | 1.330 | 0.979 |
| LOWER YUKON SCHOOL DISTRICT | 32 | 1.388 | 1.392 | 1.003 |
| MATANUSKA-SUSITNA BOROUGH SCHS | 33 | 0.993 | 0.994 | 1.001 |
| NENANA CITY SCHOOL DISTRICT | 34 | 1.169 | 1.141 | 0.976 |
| NOME CITY SCHOOL DISTRICT | 35 | 1.160 | 1.160 | 1.000 |
| NORTH SLOPE BOROUGH SCH DIST | 36 | 1.554 | 1.527 | 0.983 |
| NORTHWEST ARCTIC SCHOOL DIST | 37 | 1.467 | 1.450 | 0.988 |
| PELICAN CITY SCHOOL DISTRICT | 38 | 1.144 | 1.097 | 0.959 |
| PETERSBURG CITY SCHOOL DIST | 39 | 1.010 | 1.010 | 1.000 |
| PRIBILOF ISLAND SCHOOL DIST | 40 | 1.290 | 1.274 | 0.987 |
| SITKA BOROUGH SCHOOL DISTRICT | 42 | 1.033 | 1.028 | 0.996 |
| SKAGWAY CITY SCHOOL DISTRICT | 43 | 1.000 | 0.995 | 0.995 |
| SOUTHEAST ISLAND SCHOOL DIST | 44 | 1.067 | 1.080 | 1.012 |
| SOUTHWEST REGION SCHOOL DIST | 45 | 1.256 | 1.264 | 1.006 |
| SAINT MARYS CITY SCHOOL DIST | 46 | 1.257 | 1.243 | 0.989 |
| UNALASKA CITY SCHOOL DISTRICT | 47 | 1.193 | 1.185 | 0.994 |
| VALDEZ CITY SCHOOL DISTRICT | 48 | 1.053 | 1.056 | 1.002 |
| WRANGELL CITY SCHOOL DISTRICT | 49 | 1.002 | 1.000 | 0.998 |
| YAKUTAT CITY SCHOOL DISTRICT | 50 | 1.171 | 1.174 | 1.003 |
| YUKON FLATS SCHOOL DISTRICT | 51 | 1.457 | 1.414 | 0.971 |
| YUKON KOYUKUK SCHOOL DISTRICT | 52 | 1.451 | 1.411 | 0.972 |
| TANANA CITY SCHOOL DISTRICT | 53 | 1.261 | 1.264 | 1.002 |
| YUPIIT SCHOOL DISTRICT | 54 | 1.312 | 1.286 | 0.980 |
| KASHUNAMIUT SCHOOL DISTRICT | 55 | 1.246 | 1.231 | 0.988 |
| ALEUTIANS EAST BOROUGH SCH DIS | 56 | 1.491 | 1.473 | 0.988 |

SOURCE: COMPUTED USING THE SUPERLATIVE INDEX MODEL.

Appendix III. Evidence of Differences Among School Districts in Ability to Fill Teaching Positions

We conducted a brief survey to address the different conditions districts face as they try to fill positions. We were especially interested in distinguishing between districts who had many more applicants than positions, and those who struggled to find enough applicants to fill their open positions. We called all 54 Alaska school districts and asked them a brief series of questions about what positions were hard to fill, how many applicants they typically have for both hard to fill and other positions; what percent of the time they can fill their openings with their top choice of candidates, and how they fill openings that occur during the school year. The instrument, with a summary of the answers, is included in this appendix.

The results should be interpreted with caution; answers to our questions highlighted some of the areas of concern. In some districts, the respondent had many years of experience, and could estimate the openings and applicants for a “typical” year; in others, the respondent was new and had only one year’s hiring cycle to draw on. Also, districts varied widely in how they recruit applications; some districts rely heavily on information posted on their web site; others add to that attendance at numerous job fairs both in and outside of Alaska, as well as working with UA’s Alaska Teacher Placement service. Finally, although our teacher data covered the school years 1998/99 through 2003/04, this district information is a one-time collection. Several districts noted that it has been getting steadily more difficult to fill their positions, and the market conditions that they face now may be different from those they faced in 1998.

We analyzed the results to produce two variables. The percent of hires for which the district obtains its first choice (Q 4c) became the variable *topchoic*. The answers to four questions— “What are your hard-to-fill positions?” (Q1); “What percent of your district’s openings are for hard to fill positions?” (Q2); “How many qualified applicants do you typically have for hard-to-fill positions?” (Q3a); and “What percent of these applicants have **more than** the minimum job qualifications?” (Q3b) – were combined to create a three-level (-1, 0, 1) variable (*hardfill*) to describe how difficult it is for the district to fill its vacancies. In order to test whether the queue variables are systematically correlated with the purchasing power and characteristics that measure quality of life in the district, we estimated equations explaining *topchoic* and *hardfill* as a function of the set of Z variables as defined in equation (1). Appendix Table III-1 shows the results of estimating an equation for *topchoic*. The equation is a censored regression, taking into account the fact that *topchoic* falls between zero and 100 percent. Appendix Table III-2 shows the results of estimating an equation for *hardfill*. Since *hardfill* takes on three ordered values, the equation is estimated as an ordered logit. Variable names are defined in Appendix Table II-2-1.

**Appendix Table III-1. Estimating the Percent of New Hires
that are Districts' First Choice Candidates**

| Variable Name | Coeff. | Std Error | T-Ratio | Prob. |
|---------------|-----------|-----------|---------|--------|
| ENTITLE | -1.02E-03 | 2.01E-04 | -5.083 | 0 |
| GROWTH | 21.832 | 0.5176 | 42.183 | 0 |
| NSB | 14.556 | 1.102 | 13.21 | 0 |
| VALDEZ | -9.7976 | 1.378 | -7.112 | 0 |
| ANC | 91.978 | 2.965 | 31.018 | 0 |
| D17 | 35.223 | 1.331 | 26.465 | 0 |
| HEATDD | 1.74E-03 | 1.32E-04 | 13.204 | 0 |
| COOLDD | -0.17177 | 1.60E-02 | -10.739 | 0 |
| LOWRAIN | -8.103 | 0.5398 | -15.012 | 0 |
| HIGHRAIN | 19.47 | 0.6649 | 29.283 | 0 |
| TOTPOP | -3.14E-03 | 9.64E-05 | -32.56 | 0 |
| PCTAIAN | -53.727 | 4.346 | -12.361 | 0 |
| PCTOTH | -160.65 | 4.593 | -34.979 | 0 |
| SCHLPOP | 1.31E-02 | 3.78E-04 | 34.797 | 0 |
| SCHPAIAN | 10.158 | 4.053 | 2.506 | 0.0122 |
| SCHPOTH | 44.819 | 4.946 | 9.061 | 0 |
| PCTEMPL | -66.982 | 1.973 | -33.95 | 0 |
| PCTPOV | -46.464 | 2.105 | -22.071 | 0 |
| ROADED | -4.3006 | 0.6975 | -6.166 | 0 |
| AIRTOHUB | -7.3893 | 0.5475 | -13.496 | 0 |
| HUBTOANC | 5.69E-02 | 1.69E-03 | 33.578 | 0 |
| DISTTOT | -1.19E-03 | 6.06E-05 | -19.591 | 0 |
| LASTDRY | 6.6561 | 0.5029 | 13.236 | 0 |

**Appendix Table III-2. Estimating whether Districts have Low(-1),
Medium (0) or High (+1) Difficulty in Filling Vacant Positions**

| Variable Name | Coeff. | Std Error | T-Ratio | Prob. |
|---------------|-----------|-----------|---------|--------|
| ENTITLE | -5.79E-04 | 2.31E-05 | -25.02 | 0 |
| GROWTH | -0.78088 | 5.17E-02 | -15.113 | 0 |
| NSB | -5.4377 | 0.1864 | -29.167 | 0 |
| VALDEZ | 2.2627 | 0.4682 | 4.833 | 0 |
| ANC | -8.1337 | 0.449 | -18.113 | 0 |
| D17 | 1.3035 | 0.436 | 2.989 | 0.0028 |
| HEATDD | 2.78E-04 | 1.49E-05 | 18.618 | 0 |
| COOLDD | -2.74E-02 | 2.00E-03 | -13.705 | 0 |
| LOWRAIN | 0.1665 | 8.35E-02 | 1.994 | 0.0461 |
| HIGHRAIN | -0.65824 | 5.80E-02 | -11.358 | 0 |
| TOTPOP | 3.07E-04 | 1.74E-05 | 17.664 | 0 |
| PCTAIAN | -7.8954 | 0.4334 | -18.219 | 0 |
| PCTOTH | -10.651 | 0.4327 | -24.614 | 0 |
| SCHLPOP | -1.13E-03 | 6.80E-05 | -16.599 | 0 |
| SCHPAIAN | 7.3311 | 0.3841 | 19.089 | 0 |
| SCHPOTH | 11.136 | 0.4265 | 26.11 | 0 |
| PCTEMPL | -2.053 | 0.1939 | -10.586 | 0 |
| PCTPOV | 0.11586 | 0.2364 | 0.49 | 0.6241 |
| ROADED | 0.5615 | 6.72E-02 | 8.36 | 0 |
| AIRTOHUB | 1.7463 | 4.59E-02 | 38.06 | 0 |
| HUBTOANC | 3.89E-03 | 1.90E-04 | 20.516 | 0 |
| DISTTOT | 3.54E-05 | 8.54E-06 | 4.15 | 0 |
| LASTDRY | -0.16486 | 5.56E-02 | -2.965 | 0.003 |

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Alaska School District Cost Revision Survey December 2004

Responses from 54 Districts; where numbers do not add to 54, some respondents did not answer question.

1. What are your district's hard-to-fill positions? (multiple answers from each district)

| Position Type | # of Districts citing type as hard-to-fill |
|---|--|
| Special Education | 41 |
| Math | 30 |
| Science | 22 |
| Positions in remote locations | 10 |
| Music | 8 |
| Guidance | 7 |
| Principal/Administration | 7 |
| Foreign Language | 7 |
| No positions are hard to fill | 5 |
| Secondary | 5 |
| Vocational Ed | 4 |
| All positions are hard to fill | 3 |
| Language Arts | 3 |
| Alaska Native Languages | 3 |
| Positions in communities with poor housing | 2 |
| Pre-School | 2 |
| Nurses | 1 |
| ROTC | 1 |
| Technology | 1 |
| Drama | 1 |
| History | 1 |
| Positions requiring multiple qualifications | 1 |
| Health/P.E. | 1 |

2. What percent of your district's openings are for hard-to-fill positions?

| Percent of Positions that are Hard-to-fill | Number of Districts |
|--|---------------------|
| None | 4 |
| 1%-9% | 6 |
| 10%-39% | 21 |
| 40%-80% | 18 |
| 81%-100% | 5 |

3a. How many qualified applicants do you typically have for hard-to-fill positions?

| Number of Applicants for each position | Number of Districts |
|--|---------------------|
| Less than one | 5 |
| 1-1.5 | 15 |
| 1.6-3 | 15 |
| 3.1-6.9 | 9 |
| 7 or more | 7 |

3b. What percent of these applicants have **more than** the minimum job qualifications?

| % Applicants with >minimum qualifications | Number of Districts |
|---|---------------------|
| 1% or fewer | 18 |
| 2%-20% | 10 |
| 21%-49% | 6 |
| 50%-74% | 11 |
| 75%-100% | 4 |

4a. How many qualified applicants do you typically have for other positions?

| Number of Applicants for each position | Number of Districts |
|--|---------------------|
| Five or fewer | 13 |
| 6-10 | 15 |
| 11-15 | 11 |
| 16-25 | 10 |
| 26 or more | 4 |

4b. What percent of these applicants have **more than** the minimum job qualifications?

| % Applicants with >minimum qualifications | Number of Districts |
|---|---------------------|
| 1% or fewer | 4 |
| 2%-20% | 10 |
| 21%-49% | 9 |
| 50%-74% | 18 |
| 75%-100% | 8 |

4c. Considering all the positions you fill during the course of a school year, what percent of new hires are your "first choice" candidates?

| Percent of new hires who are First Choice Candidates | Number of Districts |
|--|---------------------|
| 24% or less | 6 |
| 25%-49% | 10 |
| 50%-74% | 19 |
| 75%-100% | 19 |

4d. What percent are **not** your first choice, but also not your last?

| Percent of new hires who are Neither First nor Last Choice Candidates | Number of Districts |
|---|---------------------|
| 24% or less | 19 |
| 25%-49% | 18 |
| 50%-74% | 11 |
| 75%-100% | 4 |

5a. How does your district cover positions when a qualified applicant cannot be hired by the start of the school year?
(Multiple answers from each district)

| Method | Number of Districts Citing Method |
|---|-----------------------------------|
| Long Term Substitute | 54 |
| Combining Classes | 30 |
| Using a teacher who is out of their field | 12 |
| Retired teachers | 10 |
| Teacher Aide | 8 |
| Emergency Certification | 8 |
| REPP Interns | 4 |
| Outsourcing | 3 |
| Administration | 3 |

5b. Do you follow the same strategy for teaching positions that become vacant during the school year? (If not, what do you do?)

| Same strategy | |
|---------------|----|
| Yes | 46 |
| No | 8 |

- 6a. Over the course of a typical school year, how many teaching positions in your district become vacant for an extended period?

| Number of Vacant Positions During Year | Number of Districts |
|---|----------------------------|
| Less than 1 | 20 |
| 1-4 | 24 |
| 5-8 | 5 |
| More than 8 | 3 |

- 6b. What percent of these are your "hard to fill" positions?

| Percent of Vacant-during-year positions that are hard to fill | Number of Districts |
|--|----------------------------|
| 0%-5% | 12 |
| 6%-24% | 0 |
| 25%-75% | 14 |
| 76%-94% | 0 |
| 95%-100% | 14 |

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